Montana Native Youth Suicide Reduction Strategic Plan
January 2017
Acknowledgements

Members of the Montana Native Youth Suicide Reduction Coalition

Mary Ellen LaFromboise, Blackfeet Tribe of the Blackfeet Reservation
Loren Bird Rattler, Blackfeet Tribe of the Blackfeet Reservation
Calvin Jilot, Chippewa Cree Tribe of Rocky Boy’s Reservation
Tierra Pullin-Houle, Chippewa Cree Tribe of Rocky Boy’s Reservation
Jennifer Finley, Confederated Salish & Kootenai Tribes of the Flathead Reservation
Erin Irvine, Confederated Salish & Kootenai Tribes of the Flathead Reservation
Todd Wilson, Crow Tribe of the Crow Reservation
Rosella Holds, Crow Tribe of the Crow Reservation
Brandi King, Fort Belknap Tribes of the Fort Belknap Reservation
Lynn Cliff, Jr., Fort Belknap Tribes of the Fort Belknap Reservation
Roxanne Gourneau, Fort Peck Tribes of the Fort Peck Reservation
Ernie Bighorn, Fort Peck Tribes of the Fort Peck Reservation
Lonnie Headdress (alternate), Fort Peck Tribes of the Fort Peck Reservation
Ben Horn, Helena Indian Alliance
Quincy Bjornberg, Helena Indian Alliance
Linda Blackbird Short, Indian Family Health Clinic
Naomi Mendibles, Indian Family Health Clinic
Shanell Lavallie (alternate), Indian Family Health Clinic
Marjorie Bear Don’t Walk, Indian Health Board of Billings
Robert Ironmaker, Indian Health Board of Billings
Dana LeClair (alternate), Indian Health Board of Billings
Gerald Gray, Little Shell Chippewa Tribe
Clarence Siversten, Little Shell Chippewa Tribe
Kevin Kickingwoman, Missoula Urban Indian Health Center
Marley Tanner, Missoula Urban Indian Health Center
Ivan MacDonald (alternate), Missoula Urban Indian Health Center
Patty Boggs, North American Indian Alliance
Alta Boggs-Longfox, North American Indian Alliance
Clyde Joel Brady II, Northern Cheyenne Tribe of the Northern Cheyenne Reservation
Janelle Timber-Jones, Northern Cheyenne Tribe of the Northern Cheyenne Reservation
Kauffman & Associates, Inc.

Kauffman & Associates, Inc., is an American Indian owned management firm dedicated to improving the lives of vulnerable populations and enhancing the reach and effectiveness of caring organizations. At KAI, we do work that matters.

Jo Ann Kauffman, President
Dr. Iris PrettyPaint, Subject Matter Expert
Anna Whiting Sorrell, Consultant
Julie Cahoon, Project Manager

Montana Department of Health and Human Services

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“Our vision is to reclaim our sacred responsibility to care for each other as relatives and embrace our cultural values to create welcoming, safe, and healing families and communities where our youth feel their worth, have hope for their future, are cared for when in pain, and live to realize their dreams.”

-Vision Statement, Montana Native Youth Suicide Reduction Strategic Plan
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Introduction and Background

A Report on the Health of Montanans from 2013, showed that American Indians in Montana led significantly shorter lives than their White counterparts with White men living 19 years longer than American Indian men, and White women living 20 years longer than American Indian women.¹ A closer look into specific health issues exposed an alarming disparity of suicide rates among Native youth. Suicide is a public health concern in the state of Montana for all populations, but within the broad category of suicide risk, Native youth in Montana’s tribes and urban Indian communities face a suicide rate that is significantly higher than other races and age groups in the state and nationally. Urban Indian health organizations, tribal governments, Montana’s policy leaders, and other concerned stakeholders find the suicide risk for Montana’s Native youth unacceptably high.

In 2015, Governor Steve Bullock developed an initiative to reduce suicide among Native American youth in Montana and successfully secured $250,000 through the 64th Montana Legislative session. Montana Department of Public Health and Human Services (DPHHS) spearheaded activities under the Governors’ 2015 initiative, which began with a formal tribal consultation where the need for a statewide approach was identified. DPHHS made the decision to seek a contractor to assist in convening a statewide coalition and to develop a strategic plan.

Kauffman & Associates, Inc., (KAI), an American Indian-owned firm with 26-years of experience in the behavioral health and public health fields, was awarded a contract under the State of Montana procurement processes. The firm has worked on Native youth suicide and substance misuse prevention since 1990. KAI was charged with convening the Montana Native Youth Suicide Reduction Coalition (Coalition) and developing a statewide strategic plan on Native youth suicide reduction. The plan identifies the following shared vision and strategic pillars:

Shared Vision:

“Our vision is to reclaim our sacred responsibility to care for each other as relatives and embrace our cultural values to create welcoming, safe, and healing families and communities where our youth feel their worth, have hope for their future, are cared for when in pain, and live to realize their dreams.”

4 Strategic Pillars:

- Launch a statewide Zero Suicide Initiative
- Support local community healing and transformation
- Empower Native youth
- Reinforce frontline healers

This strategic plan provides a roadmap for tribal, federal, state, local, and organizational efforts to make significant inroads to reduce suicide among Native youth in the state of Montana. In addition, the strategic plan provides priorities for funds remaining under the Governors’ 2015 initiative, and identifies action steps for continued implementation over the next 2 and a half years. The Coalition presented this strategic plan to state officials in January 2017.

An Environmental Scan of Native Youth Suicide in Montana

This environmental scan looks at Native youth suicide throughout Indian Country compared to all races, and throughout the state of Montana.

Native Youth Suicide in Indian Country

According to the Centers for Disease Control and Prevention (CDC), suicide is the second leading cause of death among Native adolescents and young adults, at a rate 2.5 times higher than the national average. Rates for death by suicide among non-Native populations peak in older adulthood, whereas rates of death by suicide among Native populations peak during adolescence.

and young adulthood.\(^3\) Table 1 illustrates the contrast between national and Native-specific rates of death due to suicide among youth, as reported by the Indian Health Service (IHS) in 2014.\(^4\)

<table>
<thead>
<tr>
<th>Age Range</th>
<th>U.S. Youth of All Races</th>
<th>Native Youth, IHS Service Area</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Both Sexes</td>
<td>Male</td>
</tr>
<tr>
<td>5–14</td>
<td>0.5</td>
<td>0.7</td>
</tr>
<tr>
<td>15–24</td>
<td>9.9</td>
<td>16.0</td>
</tr>
</tbody>
</table>

The Best Practices in Native Youth Suicide Reduction in Appendix E further identifies that Native Youth experience suicide at disproportionate rates:

- Suicide-related death rates have remained unchanged, while other death rates like drowning and fire-related accidents, etc., have declined.\(^5\)
- Among 10- to 25-year-olds, the suicide rate is 62% above the national average, making it the leading cause of death in this age group.\(^6\)
- Of Native youth, 14% to 30% ages of 15 and 24 years attempt suicide; the rate of suicide completion in this age group is 3.5 times higher than the rate experienced by non-Native youth.\(^7\)\(^8\)

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- CDC data from shows that Native boys and young men ages 10 to 24 years have the highest suicide rates of any ethnic or racial group in the country.  

Native Youth Suicide in Montana

Native youth are at the highest risk for suicide among all population groups within the State of Montana. This risk is well documented in the DPHHS’ Montana 2016 Suicide Mortality Review Team Report. Montana had the highest suicide rate of all U.S. states in 2014 (the latest year for which national data was available) and has been in the top five of this ranking for nearly 40 years. Measured by race from 2005 to 2014, American Indians in Montana have the highest rate of suicide (28.16 per 100,000) followed by Whites (21.07 per 100,000), compared to an overall statewide suicide rate of 21.70 per 100,000 deaths. Suicide among youth and young adults in Montana is also higher than the national average. The national suicide rate for youth ages 11 to 17 is 3.59 per 100,000, while the rate is 8.9 per 100,000 in Montana, which is more than twice the national average. When measured according to race, Native youth and young adults again show substantially higher rates of suicide than Montana’s general youth population. Suicide deaths by American Indians ages 11 to 24 occur at the rate of 42.82 per 100,000 deaths. Compared to the statewide suicide rate of 8.01 per 100,000 for ages 11 to 24, the American Indian rate is more than five times as high. Information gathered from CDC’s WISQARS™ shows Montana AI/AN suicide death rates between 2005 and 2014, as shown in Table 2, which summarizes the age-adjusted, state-specific percentages.

Table 2. Percentage of suicide-related death rates in Montana: 2005–2014 (by age and race)

<table>
<thead>
<tr>
<th>Rate of Death by Suicide by Age</th>
<th>Montana All Races</th>
<th>Montana AI/AN</th>
</tr>
</thead>
<tbody>
<tr>
<td>All ages</td>
<td>21.70%</td>
<td>28.16%</td>
</tr>
<tr>
<td>Ages 11–24</td>
<td>8.01%</td>
<td>42.82%</td>
</tr>
</tbody>
</table>

11 These rates are age-adjusted. Suicide rates per race in Montana are from the Montana 2016 Suicide Mortality Review Team Report (p. 35).
12 All data on youth suicide in Montana and nationally, including overall rates and rates by race, are reported in the Montana 2016 Suicide Mortality Review Team Report (p. 22–24, 37–38).
Montana’s tribes are taking significant actions to address Native youth suicide at local, tribal, intertribal, and organizational levels. The Montana Native Youth Suicide Reduction Inventory in Appendix G offers more details on these programs. The programs listed in the inventory represent activities for suicide prevention and youth wellness that are available through tribal health departments, urban Indian health organizations, the Montana Office of Public Instruction, the Montana DPHHS Addictive and Mental Disorders Division, and the University of Montana’s National Native Children's Trauma Center. This inventory was created to document current Native youth suicide reduction programs that may serve as resources and partners for the action steps proposed in this plan.

KAI also conducted a thorough analysis of Best Practices in Native Youth Suicide Reduction (Appendix E), which examined the myriad of models and intervention approaches recognized across the Nation as being effective or promising. These models were reviewed with the Coalition at the beginning of their planning workshop. Among the models examined, the Zero Suicide model developed by the Suicide Prevention Resource Center and currently being implemented by IHS offered promise as a model to bind together the many providers in Native communities around a common approach. The Zero Suicide approach assumes everyone is at risk and implements universal screenings, risk assessments, and support systems community wide.

Calling Together the Coalition of Montana Tribes and Urban Indians

KAI reached out to urban Indian health organizations and tribes requesting nominations for members to join the Montana Native Youth Suicide Reduction Coalition. The Coalition has driven the development of this strategic plan to reduce suicide among Native youth in Montana. The Coalition was representative of the eight tribal communities and five urban Indian communities in the state. It included the seven Indian reservations with federally recognized tribes and the one state-recognized tribe. These tribes include the following:

- Blackfeet Tribe of the Blackfeet Reservation
- Chippewa Cree Tribe of Rocky Boy’s Reservation
- Confederated Salish and Kootenai Tribes of the Flathead Reservation
- Crow Tribe of the Crow Reservation

Shanell Lavallie, Coalition youth member, participates in a group discussion.
Montana Native Youth Suicide Reduction
Strategic Plan

• Fort Belknap Tribes of the Fort Belknap Reservation
• Fort Peck Tribes of the Fort Peck Reservation
• Little Shell Chippewa Tribe (a state-recognized tribe)
• Northern Cheyenne Tribe of the Northern Cheyenne Reservation

In addition, the Coalition included the five urban Indian health organizations, which serve Native Americans in Montana’s cities and provide health care to all qualifying individuals:

• Helena Indian Alliance in Helena, MT
• Indian Family Health Clinic in Great Falls, MT
• Indian Health Board of Billings in Billings, MT
• Missoula Urban Indian Health Center in Missoula, MT
• North American Indian Alliance in Butte, MT

Each tribe and urban Indian health organization nominated two individuals—one to represent leadership (which could include an elected leader, health director, and an elder or other community member with experience in the area of youth suicide) and one to represent youth. The selection process encouraged diversity in nominations to represent as many Native voices as possible, including gender balance, youth, elders, community leaders, veterans, LGBTQ or Two-Spirit individuals, and others.

The Coalition gathered for a convening in Helena, MT, November 2 and 3, 2016. This strategic plan was created from the sharing, discussion, and insights that occurred during and following that meeting. The plan was developed and reviewed by Coalition members, and a final plan was submitted to Montana DPHHS in January 2017.

The evening prior to the planning workshop, the Coalition gathered to begin its work in a good way, with prayer, song and personal sharing about the impact suicide is having in Native families and communities. The Coalition met in Boulder, MT, a place where tribes historically went to heal in Peace Valley. Lieutenant Governor Mike Cooney attended the opening night and shared the state’s vision for the future of Native youth in the state of Montana and tribal communities within the state. A deep connection was developed among Coalition members that evening as personal stories were shared concerning the effect suicide has on survivors, families,
and communities. Members recognized that their mission to develop this strategic plan would be challenging, but critical. For the Coalition, reducing Native suicide is not only a professional challenge, but also a very personal commitment.

The power of beginning this work in ceremony provided a strong foundation and permeated a sacredness to this work throughout the Coalition’s discussions. Beginning this work in a good way also allowed members of the public, state officials, and visitors to join coalition members in discussing painful challenges of addressing Native youth suicide prevention and share stories of success, cultural revitalization, and resilience. The Coalition members found that they shared many common experiences and cared deeply about Native youth suicide reduction.

**Insights to Inform the Strategic Plan**

The following insights were gathered from the 2-day planning workshop, which set the foundation for creating this suicide reduction plan:

- Ceremony is important and can help frame and facilitate difficult conversations.
- Spirituality and the power of prayer will sustain the Coalition’s efforts.
- People are passionate about and personally affected by suicide.
- Youth voices are insightful and powerful and must be welcomed into the circle.
- Native culture is important and can underlie many different efforts, and efforts must be engaged to welcome youth into cultural activities, events, and rituals.
- Many resources exist, but people do not always know how to access them.
- There are innovative and culture-based efforts with Native youth now, but people do not know about these promising practices.
- Intertribal efforts have been successful (such as horse journeys and Native Hope).
The Coalition’s Shared Vision of Hope

The Coalition articulated their shared vision for Native youth suicide reduction in Montana:

“Our vision is to reclaim our sacred responsibility to care for each other as relatives and embrace our cultural values to create welcoming, safe, and healing families and communities where our youth feel their worth, have hope for their future, are cared for when in pain, and live to realize their dreams.”

Obstacles and Challenges

The 2015 Montana Strategic Suicide Prevention Plan notes that, according to the 2013 Youth Risk Behavioral Survey, 15.1% of American Indian students living on reservations and 20.6% of American Indian students living in urban settings reported they had attempted suicide one or more times in the prior 12 months. The challenges facing a state-wide effort to reduce Native youth suicide in the state of Montana are real. When asked, “What stands between us and the shared vision we have articulated?” the Coalition identified the following root challenges: (1) denial and empty promises; (2) breakdown in traditional values, practices, and cultures; (3) dysfunctional systems that undermine unity; (4) burnout of local champions; and (5) a state-wide infrastructure dependent on political will.

The Coalition understands that it needs to surpass each of these challenges to create an environment where Zero Suicide is the norm in tribal and urban Indian communities. The Coalition acknowledges the profound impact of historical trauma and indigenous resilience. It also recognizes that Native youth face tremendous peer pressure in contemporary cultures that may not always support healthy choices.

Suicide reduction efforts must be supported by a network of tribal, federal, state, local, and organizational efforts. To achieve this level of integrated organization, the Coalition must work together to confront these challenges. The Coalition is optimistic that, with the strong commitment from tribes, urban Indian programs, the federal government, the state, and other key players, it can accomplish the integrated network to sustain a Zero Suicide system. The Coalition also recognizes that the workforce on the front lines works with little support or respite from their efforts to stop Native youth suicide. The Coalition wants this plan to bring these champions the support, tools, and resources they need to do this important work.
Strategic Pillars

The Coalition’s plan is to establish a state-wide infrastructure to reduce Native youth suicide by building upon the best practices available for regional and local impact. Because a significant percentage of those contemplating suicide will make contact with a health provider, counselor, or public system prior to attempting, the Coalition believes that effectively engaging its existing network of programs, providers, and systems around a common suicide prevention strategy could dramatically reduce Native youth suicide. This integrated approach will require engaging leadership in each community to examine current policies and practices and committing to Zero Suicide. It will require training frontline staff to conduct universal screenings and risk assessments. It will challenge behavioral health systems to provide the quick response and care needed. Ultimately, this plan is designed to stop Native youth suicide and restore and reinforce the resilience and cultural strengths that have sustained Native communities for generations.

1. Launch a statewide Zero Suicide Initiative

The Coalition’s goals for launching a statewide Zero Suicide Initiative are to:

- Engage governmental and organizational leaders in each of 13 communities to implement Zero Suicide policies and practices locally and collaborate state-wide;
- Provide training and support to the community workforce to implement Zero Suicide Initiatives, including universal screenings, risk assessments, referrals, and care management planning; and
- Build data collection, surveillance, and reporting capabilities to determine the impact of suicide reduction efforts among Native youth and tribal communities.
2. Support local community healing and transformation

The Coalition’s goals for supporting local community healing and transformation in implementing Zero Suicide are to:

- Support local tribal and urban Indian community planning and implementation of the Zero Suicide Initiative with local providers;
- Provide best practices materials for Zero Suicide implementation;
- Support local efforts to develop a local network of partners and providers, including tribal, federal, state, and local organizations to share information and provide technical assistance;
- Honor and restore the cultural values and practices that support Native youth; and
- Increase access to state resources through a widespread distribution of information.

3. Empower Native youth

The Coalition’s goals for cultivating prevention activities in K-12 schools and tribal colleges to empower youth leadership are to:

- Cultivate existing K-12 school programs and tribal colleges to be active in prevention activities,
- Treat K-12 schools and tribal colleges as key suicide reduction environments, and
- Support Native youth-planned programming.

4. Reinforce frontline healers

The Coalition’s goals for reinforcing frontline advocates are to:

- Connect technical knowledge and resources among tribal programs, schools, community organizations, and state program staff;
- Reduce stress, workloads, and burn-out among frontline staff; and
- Increase access to regular training opportunities.

Actions Steps and Implementation Plan

Tables 3 through 6 in this section discuss each strategic pillar and their intended goals. Under each pillar, action steps are listed with brief descriptions, parties responsible, completion timelines, and the estimated costs required for each step. Budget estimates for each step will help determine how the designated funding under the 2015 Native Youth Suicide Prevention Initiative could be spent down, and which steps could be funded using other sources.
### 1. Launch a state-wide Zero Suicide Initiative

Table 3. Steps to launch a state-wide Zero Suicide Initiative

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<tr>
<th>Action Steps</th>
<th>Description</th>
<th>Implementation Timeline</th>
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<tr>
<td><strong>1.1. Montana (MT) governor establishes the Native Zero Suicide Coalition</strong></td>
<td>The MT governor will appoint community members to sit on the Coalition to advise the state in the implementation of this plan and Zero Suicide across the state. Each tribe and urban Indian health organization (UIHO) nominates two individuals, and includes the youth council members. The Coalition will meet in-person twice a year, and specific time will be set aside for the youth council to address the Coalition for each meeting. For the first year, the Coalition will be composed of current youth council members.</td>
<td><strong>Implementation Timeline</strong></td>
</tr>
<tr>
<td><strong>January 2017–June 2017</strong></td>
<td>Hold a Coalition meeting and training on Zero Suicide by March 31, 2017, in Helena, MT</td>
<td>Estimated cost $10,000</td>
</tr>
<tr>
<td><strong>July 2017–December 2017</strong></td>
<td>Hold Coalition meeting in the Autumn 2017</td>
<td>Estimated cost $10,000</td>
</tr>
<tr>
<td><strong>January 2018–June 2019</strong></td>
<td>Convene twice per year at the cost to the state</td>
<td>Estimated cost $30,000</td>
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| **1.2. Conduct a state-wide Zero Suicide Academy for providers, counselors, and the workforce** | DPHHS will contract with the Suicide Prevention Resource Center (SPRC) to conduct a 2-and-a-half-day American Indian Zero Suicide Academy for tribal and urban Indian organizations. | **Implementation Timeline** |
| **January 2018–June 2019** | Contract with SPRC to conduct an American Indian Zero Suicide Academy and prepare the local | | **Convene twice per year at the cost to the state** |

| **January 2018–June 2019** | Host the American Indian Zero Suicide Academy, Autumn 2017 | | **Convene twice per year at the cost to the state** |

<p>| <strong>January 2018–June 2019</strong> | Conduct refresher courses as needed | | <strong>Convene twice per year at the cost to the state</strong> |</p>
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<th>Action Steps</th>
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<th>Implementation Timeline</th>
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<tr>
<td></td>
<td>Estimated cost $50,000</td>
<td>No cost</td>
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<tr>
<td>1.3. Develop Native Zero Suicide Initiative materials</td>
<td>Develop a two-part media campaign to (1) create awareness about Native Zero Suicide and (2) help reduce the stigma around suicide. The campaign will focus on Native youth suicide and feature Native youth. Outlets will include TV, online, radio, billboard, and other media that appeal to the target audience.</td>
<td>Develop a media campaign as recommended by the Coalition</td>
</tr>
<tr>
<td>1.4. Develop a centralized clearinghouse on Native youth suicide surveillance and reporting</td>
<td>DPHHS will host annual meetings on MT Native youth suicide surveillance, share current reporting processes, and make recommendations for improvements until the Governor’s office designates a lead agency to coordinate the effort. The meetings will include DPHHS, IHS, MT Department of Vital Statistics, MT Suicide Mortality Review Team, The MT Governor will invite representatives to the initial planning meeting</td>
<td>Hold the inaugural meeting by Autumn 2017</td>
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<td>Action Steps</td>
<td>Description</td>
<td>Implementation Timeline</td>
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<tr>
<td>1.5. Establish a Native Youth Zero Suicide Agreement with Education Partners</td>
<td>Establish a 3-year commitment from MT DPHHS, MT Office of Public Instruction, and the MT Office of Commissioner of Higher Education to partner and address Native youth suicide in the state through supporting the Montana Native Youth Suicide Reduction Strategic Plan and advocating for collaborative efforts.</td>
<td>The MT Governor will invite key education stakeholders to planning meetings. Secure a 3-year commitment in 2017 to coordinate with the Montana Education sector.</td>
</tr>
<tr>
<td>1.6. Montana tribes and UIHOs adopt Zero Suicide Policies, Practices, and Response Plans</td>
<td>Coalition members and MT DPHHS will secure commitment from tribal councils and organizational leadership to adopt Zero Suicide policies and practices, including universal screenings, risk.</td>
<td>The Coalition will identify Zero Suicide planning toolkit templates by March 2017. All eight tribes and UIHOs will adopt suicide response plans by December 2017.</td>
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</table>
### 2. Support local community healing and transformation

Table 4. Steps to encourage and support local communities

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<tr>
<th>Action Steps</th>
<th>Description</th>
<th>Implementation Timeline</th>
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| 2.1 Support local planning and implementation of Zero Suicide | The state will provide direct funding to each tribe and tribal urban program to begin Zero Suicide planning and preparations, to include the following activities:  
- Read the online Zero Suicide Toolkit.  
- Adopt Zero Suicide policies and practices.  
- Convene Zero Suicide implementation team.  
- Discuss and complete the Zero Suicide Organizational Self-Study.  
|              | Host planning meetings to begin Zero Suicide preparation, including Organizational Self-Study, analyzing current policies, and beginning the initiative.                                                                                                                                                                         |                         |                         |                         |
|              | Provide stakeholder support and evaluate progress.                                                                                                                                                                                                                           |                         |                         |                         |
|              | Provide stakeholder support and evaluate progress.                                                                                                                                                                                                                         |                         |                         |                         |
|              | Estimated cost $70,000                                                                                                                                                                                                                                                      | Estimated cost $120,000 | Estimated cost $120,000 |
## Action Steps

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<tr>
<th>Description</th>
<th>Implementation Timeline</th>
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<tbody>
<tr>
<td>• Formulate a plan to collect data to support evaluation using the Zero Suicide Data Elements Worksheet.</td>
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<tr>
<td>• Make an announcement to staff about the adoption of Zero Suicide.</td>
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<tr>
<td>• Administer the Zero Suicide Workforce Survey to all clinical and non-clinical staff to learn about their comfort in caring for those at risk for suicide.</td>
<td></td>
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<tr>
<td>• Review and develop processes and policies for screening, assessment, risk formulation, treatment, and care transitions.</td>
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<tr>
<td>• Evaluate progress and measure results, revisit the organizational self-study, and collect data.</td>
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<tr>
<td>• Send frontline and management workforce to the</td>
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<tr>
<td>Action Steps</td>
<td>Description</td>
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<tr>
<td></td>
<td><strong>American Indian Zero Suicide Academy in Autumn 2017.</strong></td>
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<td></td>
<td><strong>2.2. Identify and distribute Zero Suicide resource materials to tribes and urban Indian health organizations</strong></td>
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<tr>
<td></td>
<td><strong>Ensure tribal programs and UIHOS are provided electronic access to currently available, effective materials and any developed materials in the future.</strong></td>
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<td><strong>Redesign the MT.gov Suicide Prevention Information and Resources page to be user friendly, act as a centralized resource portal, and include a Native American resource section.</strong></td>
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<tr>
<td></td>
<td><strong>Share resources from this plan across local agencies</strong></td>
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<td></td>
<td><strong>Publish the redesigned site by December 2017</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Update the resources on the state website</strong></td>
</tr>
<tr>
<td></td>
<td><strong>2.3. Host an annual Zero Suicide Summit</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Host an annual Zero Suicide Summit, inviting key stakeholders from the state, local, tribal, law enforcement, school, and community programs, etc., to share stories, technology, data, and successes.</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Update the state website</strong></td>
</tr>
<tr>
<td></td>
<td><strong>2.4. Create a Zero Suicide and Native Youth Suicide</strong></td>
</tr>
<tr>
<td></td>
<td><strong>DPHHS will create a listserv of interested parties for suicide reduction with whom the</strong></td>
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## Montana Native Youth Suicide Reduction Strategic Plan

### Action Steps & Description

<table>
<thead>
<tr>
<th>Action Steps</th>
<th>Description</th>
<th>Implementation Timeline</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reduction listserv</td>
<td>state of Montana may share information.</td>
<td>January 2017–June 2017</td>
</tr>
<tr>
<td>2.5. Create a quarterly Zero Suicide and Native Youth suicide reduction electronic newsletter</td>
<td>Establish a quarterly newsletter that shares information about tools, resources, etc. that address suicide. (e.g., Intervention, crisis, bereavement, research, technology)</td>
<td>June 2017, begin planning for the newsletter</td>
</tr>
<tr>
<td>2.6. Establish monthly technical assistance calls or webinars</td>
<td>DPHHS will establish monthly calls or webinars to provide updates, share ideas, and conduct mini-trainings, etc.; webinars during the first year will focus on the Zero Suicide initiative.</td>
<td>Hold monthly technical assistance webinars beginning April 2017</td>
</tr>
</tbody>
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<tbody>
<tr>
<td></td>
<td></td>
<td>No cost</td>
<td>Estimated cost $4,000</td>
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<tr>
<td></td>
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<td>Estimated cost $5,000</td>
<td>Estimated cost $5,000</td>
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<tr>
<td></td>
<td></td>
<td>Estimation cost $12,000</td>
<td>Estimated cost $15,000</td>
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</table>

### 3. Empower Native youth

Table 5. Steps to cultivate prevention activities in schools and empower youth leadership

<table>
<thead>
<tr>
<th>Action Plan</th>
<th>Description</th>
<th>Implementation Timeline</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.1. MT Governor establishes a Native Youth Suicide</td>
<td>The MT Governor annually appoints Native youth to sit on the youth council to discuss Native youth suicide issues.</td>
<td>Begin planning and coordinating the inaugural youth council</td>
</tr>
</tbody>
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<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>The MT Governor will convene an Annual youth council</td>
</tr>
<tr>
<td>Action Plan</td>
<td>Description</td>
<td>Implementation Timeline</td>
<td></td>
</tr>
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</tr>
<tr>
<td>Reduction Council</td>
<td>Each MT tribe and urban Indian health organization nominates one male and one female youth from each community to serve on the council. The youth council will meet in-person twice a year. Meetings will coincide with the Zero Suicide Coalition meetings, and the youth council members will be considered part of the Coalition.</td>
<td>January 2017–June 2017: meeting to be held by December 2017.</td>
<td>July 2017 – December 2017: meeting by December 2017 in Helena, MT.</td>
</tr>
<tr>
<td>3.2. Cultivate existing K-12 school programs to be active in prevention activities, and recognize all school staff as key stakeholders in addressing youth suicide</td>
<td>Review existing Johnson-O’Malley (JOM) Act programs and Title 7 school programs across the state to ensure they include prevention activities, such as youth mentorship programs and culture-based approaches.</td>
<td>Begin review of JOM Act and Title 7 programs for suicide prevention activities. No cost.</td>
<td>Begin implementing JOM and Title 7 suicide prevention activities by Autumn 2018. Estimated cost $80,000.</td>
</tr>
<tr>
<td>3.4. Certify all K-12 school and tribal college staff to be first responders in crisis situations</td>
<td>Provide mandatory training and certification of preferred training, like ASIST, STAR, etc., so all school staff can be first responders to a suicide. Initiate outreach with the Division of Indian Education to identify a.</td>
<td>Initiate outreach with the Division of Indian Education to identify a.</td>
<td>Continue outreach with the Division of Indian Education to identify a.</td>
</tr>
</tbody>
</table>
## 4. Reinforce frontline healers

Table 6. Steps to reinforce frontline champions and advocates

<table>
<thead>
<tr>
<th>Action Plan</th>
<th>Description</th>
<th>Implementation Timeline</th>
</tr>
</thead>
<tbody>
<tr>
<td>4.1. Convene frontline healers annually</td>
<td>Host a plenary track for healers during the annual Zero Suicide Summit (Action Step 2.3)</td>
<td>N/A</td>
</tr>
<tr>
<td>3.5. Support Native youth-planned programming</td>
<td>The MT Governor will send a letter to all MT public schools urging schools to support Native youth-based programs and routinely incorporate Native youth-planned programming throughout the school year.</td>
<td>N/A</td>
</tr>
</tbody>
</table>

No cost

Estimated cost $150,000

New school staff
<table>
<thead>
<tr>
<th>Action Plan</th>
<th>Description</th>
<th>Implementation Timeline</th>
</tr>
</thead>
<tbody>
<tr>
<td>4.2. Provide training in self-care best practices</td>
<td>Provide training for behavioral health champions and community health program frontline staff in self-care practices. Host a self-care track at the Zero Suicide Summit (Action Step 2.3). The recommended focus areas for FY 2017 and FY 2018 are: (1) self-care, (2) secondary traumatic stress training, and (3) vicarious trauma prevention.</td>
<td>January 2017–June 2017</td>
</tr>
</tbody>
</table>

Priority Action Steps

The Coalition identified four priority action steps that are critical to starting the implementation of this strategic plan. Table 7 lists the priority action steps and the associated estimated costs. Establishing the Native Zero Suicide Coalition and the Native youth council are important steps toward identifying Native representatives who will advise the state in implementing this strategic plan and coordinating with tribes and urban areas. The American Indian Zero Suicide Academy is the first step forward in engaging leadership and frontline staff and bringing them into the same room to identify the necessary resources to move toward zero suicides for Native youth. Supporting local planning is critical to maintaining momentum and taking Zero Suicide to the local level where the real implementation will begin.
Montana Native Youth Suicide Reduction Strategic Plan

Table 7. Priority action steps

<table>
<thead>
<tr>
<th>Action Step</th>
<th>Estimated Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.1. Montana Governor establishes the Native Zero Suicide Coalition</td>
<td>$10,000</td>
</tr>
<tr>
<td>1.2. Conduct a state-wide Zero Suicide Academy for providers, counselors,</td>
<td>$50,000</td>
</tr>
<tr>
<td>and workforce</td>
<td></td>
</tr>
<tr>
<td>2.1. Support local planning and implementation of Zero Suicide</td>
<td>$70,000</td>
</tr>
<tr>
<td>3.1. MT Governor establishes the Native Youth Suicide Reduction Council</td>
<td>No Cost</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$130,000</strong></td>
</tr>
</tbody>
</table>
Appendix A. Members of the Montana Native Youth Suicide Reduction Coalition
# Members of the Montana Native Youth Suicide Reduction Coalition

(*Attended the 2-day meeting in Helena, MT*)

<table>
<thead>
<tr>
<th>Area of Representation</th>
<th>Nominee</th>
<th>Youth Nominee</th>
</tr>
</thead>
</table>
| Blackfeet Tribe of the Blackfeet Reservation | **Mary Ellen LaFromboise**  
Director Blackfeet Family Services  
Phone: (406) 338-5171  
Email: melafynboyz@gmail.com | **Loren Bird Rattler***  
Project Manager Blackfeet Resource Management Plan  
Phone: (406) 338-7521  
Email: lbirdrattler@blackfeetnation.com |
| Chippewa Cree Tribe of Rocky Boy’s Reservation | **Calvin Jilot**  
Phone: (406) 395-5705 ext. 226  
Email: calvin@cct.rockyboy.org | **Tierra Pullin-Houle**  
Phone: (406) 395-4995  
Email: tierralynn15@gmail.com |
| Confederated Salish & Kootenai Tribes of the Flathead Reservation | **Jennifer Finley***  
Program Manager Circle of Trust  
Phone: (406) 745-3525 ext. 5071  
Email: jennifer.finley@cskhealth.org | **Erin Irvine***  
ECS Parent Mentor  
Phone: (406) 203-2324  
Email: erinirvine09@gmail.com |
| Crow Tribe of the Crow Reservation | **Todd Wilson***  
Executive Director Crow Tribal Health  
Phone: (406) 679-3727  
Email: Todd.Wilson@crow-nsn.gov | **Rosella Holds***  
Phone: (406) 679-3727  
Email: rosella.holds@crow-nsn.gov |
| Fort Belknap Tribes of the Fort Belknap Reservation | **Brandi King***  
Phone: (406) 353-7248  
Email: brandiking5050@gmail.com | **Lynn Cliff, Jr.***  
Councilman Chair, Tribal Health Committee  
Phone: (406) 353-8344  
Email: lynn.cliff@ftbelknap.org |
| Fort Peck Tribes of the Fort Peck Reservation | **Roxanne Gourneau**  
Tribal Executive Board Member  
Phone: (406) 630-2448 (cell)  
Email: rgourneau@fortpecktribes.net  
Alternate: **Lonnie Headdress***  
Phone: (406) 768-2300  
Email: lheaddress@fortpecktribes.net | **Ernie Bighorn***  
TAP Coordinator  
Phone: (406) 853-6631  
Email: ugotanidea@yahoo.com |
### Area of Representation | Nominee | Youth Nominee |
|--------------------------|---------|---------------|
| Helena Indian Alliance in Helena, MT | **Ben Horn***  
Licensed Addiction Counselor  
Phone: (406) 442-5796  
Email: bhorn@helenaindianalliance.com | **Quincy Bjornberg***  
Tobacco Prevention Program Coordinator  
Phone: (406) 442-9244 ext. 107  
Email: gbjornberg@helenaindianalliance.com |
| Indian Family Health Clinic in Great Falls, MT | **Linda Blackbird Short***  
Case Manager, Substance Abuse Program  
Phone: (406) 268-1587 ext. 113  
Email: lblackbirdshort@indianfamilyhealth.org | **Naomi Mendibles**  
Phone: (406) 836-2030  
Email: aurora_jones77@yahoo.com  
Alternate: **Shanell Lavallie***  
Phone: (406) 799-2062  
Email: justshanell1998@gmail.com |
| Indian Health Board of Billings in Billings, MT | **Marjorie Bear Don’t Walk**  
Executive Director  
Phone: (406) 245-7318  
Email: mbdwalk@yahoo.com | **Robert Ironmaker**  
Health Site Manager  
Email: rironmaker@ihbbillings.org  
Alternate: **Dana LeClair***  
Addictions Counselor  
Email: danaleclair@yahoo.com |
| Little Shell Chippewa Tribe | **Gerald Gray***  
Chairman  
Phone: (406) 690-9757  
Email: ggray@gng.net | **Clarence Sivertsen***  
Vice Chairman  
Email: clancy@3rivers.net |
| Missoula Urban Indian Health Center in Missoula, MT | **Kevin Kickingwoman**  
Phone: (406) 360-1286  
Email: kevinkickingwoman@yahoo.com | **Marley Tanner**  
Phone: (406) 270-5101  
Email: marley.tanner@hotmail.com  
Alternate: **Ivan MacDonald***  
Phone: (406) 281-2257  
Email: ivanmacdonald54@yahoo.com |
| North American Indian Alliance in Butte, MT | **Patty Boggs***  
Health Coordinator  
Phone: (406) 782-0461  
Email: pboggs@naia-buttet.org | **Alta Boggs-Longfox**  
Youth Facilitator  
Phone: (406) 782-0461 ext. 113  
Email: aboggs@naia-buttet.org |
<table>
<thead>
<tr>
<th>Area of Representation</th>
<th>Nominee</th>
<th>Youth Nominee</th>
</tr>
</thead>
</table>
| Northern Cheyenne Tribe of the Northern Cheyenne Reservation | Clyde Joel Brady II  
Veterans Coordinator  
Phone: (406) 477-4548  
Email: joel.brady@ihs.gov | Janelle Timber-Jones*  
MSPI Dragonfly Coordinator  
Phone: (406) 477-4944  
Email: janelle.timberjones@nctribalhealth.org |
Appendix B. Coalition Member Letter of Invitation
Letter of Invitation

August 9, 2016

[Insert address]

Dear [Insert Contact Name],

On behalf of Kauffman & Associates, Inc., (KAI) I am pleased to announce that we will be assisting the Montana Department of Public Health and Human Services (DPHHS) American Indian Youth Suicide Prevention Initiative. As you know, the goal of this initiative is to collaborate with tribal and urban Indian representatives to develop a strategic plan to reduce suicide among Native youth in Montana. The plan will be completed and presented to state, tribal, and urban Indian health center stakeholders in February 2017.

An important part of this work is to form a Coalition of Montana Tribes and Urban Indians. The Coalition will serve a central role in developing a strategic plan for reducing Native youth suicide in the state. Coalition membership will consist of community and youth leaders from across all tribal government systems and urban Indian health organizations.

Coalition members will participate in a 2-day planning workshop to take place in October 2016 in Helena. Expenses for participation in the planning workshop, including travel and accommodation costs, will be covered by DPHHS. During this gathering, Coalition members will review current suicide prevention efforts in the state; discuss trends, challenges, and best practices in suicide prevention; and develop a shared vision, strategies, and implementation steps for this strategic plan. There will also be two to three teleconferences for Coalition members to help gather information about suicide prevention and plan prevention strategies.

Each tribe and urban Indian health organization is asked to nominate two individuals to participate in the Coalition: one nominee to represent leadership (which can include an elected leader, health director, or a community member with experience in the area of youth suicide) and a youth representative (18 years or older). We encourage diversity in nomination selections (e.g., male, female, veteran, LGBTQ-Two Spirit) to reflect as many Native voices in the state as possible. Please submit your nominations no later than August 31, to Adrienne Wiley, KAI Research Associate, at Adrienne.wiley@kauffmaninc.com or at (301) 943-1069.

Your voice is key to developing a shared vision for a safe, healthy, and nurturing future for our Native youth in Montana. Thank you for your consideration of this request.

Sincerely,

Jo Ann Kauffman, M.P.H., President

CC: Zoe Barnard, Chief, Children’s Mental Health Bureau
Appendix C. Montana Suicide Reduction Survey Interview Script
Montana Native Youth Suicide Reduction
Strategic Plan: Appendix C

Interview Script

Good morning/afternoon. How are you today?

My name is _______, and I’m calling from Kauffman & Associates, a Native American-owned company, on behalf of the Montana Department of Public Health and Human Services. How are you today? We are helping the Montana DPHHS put together a Coalition of Montana Tribes and Urban Indian representatives to develop a strategic plan for American Indian youth suicide reduction in Montana. Is [Point of Contact] available?

If no: In that case, would you or someone else be willing to take a few minutes to discuss any suicide prevention programs that you may run?

If yes: May I speak with them, please?

Once you have established a Point of Contact: Thank you for taking the time to speak with me. I know this is a sensitive topic, and I appreciate your willingness to discuss it. I’d first like to verify the contact information that we have for your health center. [Verify their address, phone, and email if available.]

Next, I’d like to know of any youth suicide prevention programs that your organization runs. Does your tribe/health center offer any programs geared towards Native youth suicide prevention? For reference, this includes people 24 years old and younger. [Be aware that program availabilities and details may vary quite a bit. Always stay open-minded and get any relevant information that is available.]

If they have a suicide prevention program, follow up with these questions:

1. Are you a tribally affiliated or an independent program/health center?
2. Is your program tribally, state, or grant funded? [If they do not know, ask if they know someone who might.]
3. Do you know the date of establishment of your program?
4. Are you aware of any other youth suicide prevention programs in the state of Montana? [If they know other people or programs in Montana, take notes on that information and ask if it is OK if we use the contact’s name when we reach out to the new person/program.]

Thank you for taking the time to speak with me.
Appendix D. Montana Suicide Reduction Survey
Executive Summary

The Montana Suicide Reduction Survey provides a point-in-time collection of information from tribes, urban Indian centers, and other state and local programs across the state. The survey presents program contact information, along with a brief description of activities focused on reducing and preventing suicide among Native youth in Montana. It also provides a general description of program activities that seek to improve or promote Native youth wellness and development.

Survey findings were obtained from telephone and email discussions with tribal, urban Indian organizations, and program representatives and is supplemented with information gathered from online research.
### Program Contact Information

<table>
<thead>
<tr>
<th>Organization and Program Name</th>
<th>Main Phone</th>
<th>Fax</th>
<th>Address</th>
<th>Web Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>Blackfeet Nation</td>
<td>(406) 338-6326</td>
<td>(406) 338-6311</td>
<td>807 N. Piegan St., Hospital Hill PO Box 866 Browning, MT 59417</td>
<td><a href="https://www.facebook.com/Blackfeet-Tribal-Health-Dept-620084218061752/?ref=page_internal">https://www.facebook.com/Blackfeet-Tribal-Health-Dept-620084218061752/?ref=page_internal</a></td>
</tr>
<tr>
<td>Rocky Boy Health Board</td>
<td>(406) 395-4486</td>
<td>(406) 395-4408</td>
<td>96 Clinic Rd. Box Elder, MT 59521</td>
<td><a href="https://www.rbclinic.org/rbh">https://www.rbclinic.org/rbh</a></td>
</tr>
<tr>
<td>Confederated Salish &amp; Kootenai Tribes of the Flathead Reservation Tribal Health &amp; Human Services Department</td>
<td>(406) 675-2700</td>
<td>(406) 745-4231</td>
<td>35401 Mission Dr. PO Box 880 St. Ignatius, MT 59865</td>
<td><a href="http://www.csktribes.org/services/tribal-health">http://www.csktribes.org/services/tribal-health</a></td>
</tr>
<tr>
<td>Crow Tribe of Montana</td>
<td>(406) 679-3727</td>
<td>(406) 638-3959</td>
<td>10006 Heritage Rd. PO Box 159 Crow Agency, MT 59022</td>
<td></td>
</tr>
<tr>
<td>Tribal Health Department</td>
<td>(406) 353-8486</td>
<td>(406) 353-2884</td>
<td>656 Agency Main St. Harlem, MT 59526</td>
<td></td>
</tr>
<tr>
<td>Fort Peck Assiniboine &amp; Sioux Tribes Tribal Health Department</td>
<td>(406) 768-2200</td>
<td>(406) 768-5780</td>
<td>107 H St. East PO Box 1027 Poplar, MT 59255</td>
<td><a href="http://www.fortpecktribes.org/fpth/">http://www.fortpecktribes.org/fpth/</a></td>
</tr>
<tr>
<td>Organization and Program Name</td>
<td>Main Phone</td>
<td>Fax</td>
<td>Address</td>
<td>Web Address</td>
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<td></td>
<td></td>
<td></td>
<td>Great Falls, MT 59401</td>
<td></td>
</tr>
<tr>
<td>Indian Health Board of Billings</td>
<td>(406) 245-7318</td>
<td>(406) 245-8872</td>
<td>1127 Alderson Ave., #1</td>
<td><a href="http://www.uihi.org/urban-indian-health-organization-profiles/billings/">http://www.uihi.org/urban-indian-health-organization-profiles/billings/</a></td>
</tr>
<tr>
<td></td>
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<td></td>
<td>Billings, MT 59102</td>
<td></td>
</tr>
<tr>
<td>Little Shell Chippewa Tribe</td>
<td>(406) 315-2400</td>
<td>(406) 315-2401</td>
<td>625 Central Ave. West</td>
<td><a href="http://www.montanalittleshelltribe.org/">http://www.montanalittleshelltribe.org/</a></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Great Falls, MT 59401</td>
<td></td>
</tr>
<tr>
<td>Missoula Urban Indian Health Center</td>
<td>(406) 829-9515</td>
<td>(406) 829-9519</td>
<td>830 W. Central Missoula, MT 59808</td>
<td><a href="http://muihc.org/welcome/">http://muihc.org/welcome/</a></td>
</tr>
<tr>
<td></td>
<td>ext. 112</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Addictive and Mental Disorders Division</td>
<td></td>
<td></td>
<td>PO Box 202905</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Helena, MT 59620</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>PO Box 202501</td>
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<td></td>
<td>Helena, MT 59620</td>
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<td></td>
<td></td>
<td></td>
<td>Butte, MT 59701</td>
<td></td>
</tr>
<tr>
<td>Northern Cheyenne Tribe</td>
<td>(406) 477-6722</td>
<td>(406) 477-6829</td>
<td>100 Eagle Feather St.</td>
<td><a href="http://www.nctribalhealth.org/">http://www.nctribalhealth.org/</a></td>
</tr>
<tr>
<td>Northern Cheyenne Board of Health</td>
<td></td>
<td></td>
<td>PO Box 70</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Lame Deer, MT 59043</td>
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</tbody>
</table>
### Organization and Program Name

<table>
<thead>
<tr>
<th>Organization and Program Name</th>
<th>Main Phone</th>
<th>Fax</th>
<th>Address</th>
<th>Web Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rocky Mountain Tribal Leadership Council</td>
<td>(406) 252-2550</td>
<td>(406) 254-6355</td>
<td>711 Central Ave., Ste. 220 Billings, MT 59102</td>
<td><a href="http://www.rmtlc.org/">http://www.rmtlc.org/</a></td>
</tr>
<tr>
<td>University of Montana Institute for Educational Research and Service National Native Children's Trauma Center</td>
<td>(406) 243-2644</td>
<td>(406) 243-6376</td>
<td>The University of Montana College of Education McGill Hall 027 Missoula, MT 59812</td>
<td><a href="https://iers.umt.edu/">https://iers.umt.edu/</a></td>
</tr>
</tbody>
</table>
### Program Activity Information

<table>
<thead>
<tr>
<th>Organization and Program Name</th>
<th>Summary of Activities</th>
</tr>
</thead>
</table>
| **Blackfeet Nation Tribal Health Department** | **Suicide Prevention Activities:**  
The tribe utilizes Methamphetamine and Suicide Prevention Initiative (MSPI) funds to engage in trainings, prevention activities, and a public media campaign. Trainings include Question, Persuade, and Referral (QPR); safeTALK; Applied, Suicide, Intervention, and Training (ASIST); Active Parenting; and Grief Recovery. Prevention activities include street dances, powwows, Blackfeet Language and Runs, and presentations by the Buffalo Soup Troupe Theater Group in schools. Media campaign and public awareness efforts include the use and promotion of 1 (800) 273-TALK (a toll-free prevention support hotline); the promotion of protective factors and traditional methods of healing and help-seeking; radio, television, and newspaper ads; and awareness walks and marches. Behavioral health staff at the tribal IHS community hospital are on call 24-7 for screening, evaluation, and referral services. |
| **Chippewa Cree Tribe of Rocky Boy Montana Rocky Boy Health Board** | **Suicide Prevention Activities:**  
The tribe has received QPR, ASIST, and Second Step trainings through the state and continues to provide community trainings for suicide awareness and intervention. The tribe also received MSPI funding for suicide and substance misuse prevention activities. The tribe also increased outreach and awareness efforts using social media platforms (e.g., Facebook). The tribe has utilized the American Indian Life Skills Curriculum in its schools in the past. |
<table>
<thead>
<tr>
<th>Organization and Program Name</th>
<th>Summary of Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Confederated Salish &amp; Kootenai Tribes of the Flathead Reservation Tribal Health &amp; Human Services Department</strong></td>
<td><strong>Youth Development/Youth Wellness Activities:</strong> The Tribal Cultural Support Services Department collaborates with other tribal organizations/departments to host community activities, such as walks, family fun nights, basketball tournaments, bonfires, school activities, etc. The tribe also involves community elders as their Professionals in Cultural Education and Preservation, working with youth and the larger community in school, office, and community settings. <strong>Suicide Prevention Activities:</strong> The tribe operates seven clinics located in communities across the reservation utilizing prevention, intervention, and postvention services, as well as other behavioral health services. The department has also implemented a Circles of Trust program in the community and engages, where possible, with local schools. The tribe provides therapy, counseling, and other behavioral health services. Center staff are undergoing QPR training, and is exploring additional outreach to schools to provide similar trainings to school staff. The tribe is also working with a new grant to integrate behavioral health into primary care. <strong>Youth Development/Youth Wellness Activities:</strong> The tribe has a Health and Wellness Committee that discusses and sets programmatic priorities, such as youth wellness development and other prevention programs, for the tribal community. The tribe also engages with the UNITY program to develop personal development, citizenship, and leadership among Native youth.</td>
</tr>
<tr>
<td><strong>Crow Tribe of Montana Tribal Health Department</strong></td>
<td><strong>Suicide Prevention Activities:</strong> The tribe oversees multiple social media campaigns that include the distribution of informational pamphlets, brochures, etc., along with outreach and educational presentations at community events, such as basketball tournaments, powwows, and other cultural events. The tribe also works with schools to mentor at-risk youth and intervene and respond (as requested</td>
</tr>
</tbody>
</table>
### Organization and Program Name

<table>
<thead>
<tr>
<th>Fort Belknap Indian Community Tribal Health Department</th>
<th>Summary of Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Suicide Prevention Activities:</strong></td>
<td>No targeted activities are happening at this time, although the tribe has access to behavioral health resources through the local IHS clinic. (The tribe is currently working with IHS Behavioral Health to examine the feasibility of developing a tribally operated integrated behavioral health program.)</td>
</tr>
<tr>
<td><strong>Youth Development/Youth Wellness Activities:</strong></td>
<td>The tribe provides community health recreational aides to assist with youth activities. Tribal health department programs are also involved with youth activities. The tribe also works with local schools to develop and sustain community gardens to teach youth about growing vegetables and the values of medicinal plants.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Fort Peck Assiniboine &amp; Sioux Tribes Tribal Health Department</th>
<th>Summary of Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Suicide Prevention Activities:</strong></td>
<td>The tribes provide suicide awareness outreach with students at local schools. The tribes also received an MSPI grant and a grant to work in concert with Missoula Indian Health Center. The tribe is also in the process of applying for Systems of Care funding. Limited behavioral health services are also provided.</td>
</tr>
<tr>
<td><strong>Youth Development/Youth Wellness Activities:</strong></td>
<td>The tribe offers youth activities that encourage healthy sports, arts and crafts, engagement with tribal programming, and social gatherings (such as the community-wide Creator’s Games). The tribe also has a Department of Languages and Cultures that is committed to the restoration and revitalization of the tribes’</td>
</tr>
</tbody>
</table>
## Montana Native Youth Suicide Reduction Strategic Plan: Appendix D

<table>
<thead>
<tr>
<th>Organization and Program Name</th>
<th>Summary of Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Helena Indian Alliance</strong></td>
<td>languages and cultures among the people and youth. Community schools have active youth groups to encourage positive behavior among area youth and families.</td>
</tr>
</tbody>
</table>
| **Indian Family Health Clinic** | **Suicide Prevention Activities:** The clinic offers behavioral health services, including a substance misuse treatment and counseling program and mental health services, but it does not have a dedicated suicide prevention program at this time.  
**Youth Development/Youth Wellness Activities:** The clinic provides a culture-based youth development and support program through its tobacco prevention activities. Mental health services offered by the clinic also include family therapy and treatment for co-occurring disorders, grief, and sexual trauma. |
<p>| <strong>Indian Health Board of Billings</strong> | <strong>Suicide Prevention Activities:</strong> The clinic offers general substance misuse and mental health services and has licensed abuse counselors on staff. The clinic creates and airs a weekly television program that presents information and outreach on various health topics. The clinic also offers transportation to the Crow/Northern Cheyenne Service Unit several days a week. |</p>
<table>
<thead>
<tr>
<th>Organization and Program Name</th>
<th>Summary of Activities</th>
</tr>
</thead>
</table>
| **Little Shell Chippewa Tribe** | Youth Development/Youth Wellness Activities:  
No additional wellness or development services are offered at this time. (However, the clinic is currently exploring the feasibility of providing a support group for at-risk youth.) |
| | Suicide Prevention Activities:  
No targeted activities are happening at this time.  
Youth Development/Youth Wellness Activities:  
The tribe operates a wellness program to tribal youth. Youth engage in cultural and traditional games and activities on weekends and after school. The tribe also operates a tobacco awareness and prevention program that targets youth. |
| **Missoula Urban Indian Health Center** | Suicide Prevention Activities:  
The Center provides behavioral health services, including culturally sensitive individual and group counseling services. Clinical staff have also received training in the Trauma Resilience Model to use in the Center’s clinical services as a trauma-informed organization. The Center also incorporates equine therapy as part of some of its behavioral health services.  
Youth Development/Youth Wellness Activities:  
The Center uses the Community Resilience Model to look into and design activities aimed at addressing issues experienced by youth related to lingering current, personal, intergenerational, and historical trauma. The Center also offers Circles of Security counseling to provide outreach and training to Native parents to support the development of positive parenting practices. |
<table>
<thead>
<tr>
<th>Organization and Program Name</th>
<th>Summary of Activities</th>
</tr>
</thead>
</table>
| **Montana Office of Public Instruction** | **Suicide Prevention Activities:**  
The office provides universal, targeted, and intensive program training and technical assistance to schools about youth suicide awareness and prevention; provides a youth suicide prevention seminar specifically designed for parents; provides additional resources for parents, teachers, and school administrators; and offers a Child Trauma Toolkit for Educators through its website.  
**Youth Development/Youth Wellness Activities:**  
The office operates a youth leadership development program that uses traditional values to build up students and improve support services in reservation schools. |
| **Montana Department of Public Health and Human Services Addictive and Mental Disorders Division** | **Suicide Prevention Activities:**  
The department provides a range of training programs, including the indigenous version of the Pax Good Behavior Game (for elementary school-age youth), QPR (for all school staff), ASIST (most frequently used with reservation-based communities), and SOS (a mental health screening program). The department has also partnered with the National Crisis Text Line and engages in a statewide advertising campaign to promote this resource. The department also provides training in suicide screening and intervention for primary care nurses and college nursing programs, supports LifeLine (a toll-free support line) and the Voices of Hope resources across the state, and provides gun locks for primary care providers to distribute to patients.  
**Youth Development/Youth Wellness Activities:**  
The department is not offering specific activities in this area at this time. |
<table>
<thead>
<tr>
<th>Organization and Program Name</th>
<th>Summary of Activities</th>
</tr>
</thead>
</table>
| **Montana Suicide Mortality Review Team (SMR Team)** | **Suicide Prevention Activities:**  
The SMR team is a statewide effort to identify factors associated with suicide to develop prevention strategies. SMR Team is composed of mental health staff, social service staff, law enforcement, coroners, and other experts to review de-identified, suicide deaths. The purpose of the SMR Team is to determine if a suicide was preventable and what factors were associated with the suicide. The SMR Team’s program works to reduce the inequalities that impact the number of deaths through local community and state collaboration. |
| **North American Indian Alliance** | **Suicide Prevention Activities:**  
The clinic offers behavioral health services, including individual and family counseling on substance misuse and mental health issues.  
**Youth Development/Youth Wellness Activities:**  
The clinic provides prevention activities, such as talking circles, Native games, diabetes education, and YMCA membership. The clinic performs outreach by attending powwows and community Native dance activities. |
| **Northern Cheyenne Tribe Northern Cheyenne Board of Health** | **Suicide Prevention Activities:**  
The tribe operates the Honor Your Life program on the reservation and an MSPI program; both programs perform outreach activities in the community and area schools, including suicide prevention trainings and other collaborative events, such as Sobriety Camp, basketball camps, a block party, Child Service's Field Day, powwows, and Ride to the Battle of Little Big Horn.  
**Youth Development/Youth Wellness Activities:**  
The Tribal Board of Health offers parenting classes through its outpatient treatment program, the Northern Cheyenne Recovery Center. The tribe also operates a Tobacco Prevention Office that provides education and awareness outreach to local schools and the community. |
<table>
<thead>
<tr>
<th>Organization and Program Name</th>
<th>Summary of Activities</th>
</tr>
</thead>
</table>
| **Rocky Mountain Tribal Leadership Council** | **Suicide Prevention Activities:**<br>The Council’s Tribal Prevention Initiative program focuses on substance misuse prevention among youth, ages 12 to 20 years, and their families. The Council utilizes the following strategies in this effort: alcohol- and drug-free activities (e.g., dances and sports clinics); prevention messages, trainings and education (e.g., training in increasing protective factors in youth); a traditional values curriculum (e.g., drum making and beading classes); involvement of tribal leadership; promoting collaboration between tribes; broadening community participation; and consistently using social, print, and radio media. The Council’s Transitional Recovery & Culture project provides substance misuse recovery support to peers via peer recovery support mentorship.  
**Youth Development/Youth Wellness Activities:**<br>The Council’s Good Health and Wellness in Indian Country project promotes a holistic approach to chronic disease management and prevention. The program uses several different strategies in this effort, including the implementation of the American Indian Life Skills Curriculum, traditional Native games, and tobacco use prevention and cessation. |
| **University of Montana Institute for Educational Research and Service National Native Children’s Trauma Center** | **Suicide Prevention Activities:**<br>The Center teams with partner entities to operate a surveillance system. It also provides gatekeeper trainings, including ASIT, QPR, mental health awareness and support, and first aid, to clinicians and emergency department staff. The Center also hosts an elder and a youth group to gather community input on outreach and activity content and design. The Center works with schools to facilitate suicide awareness trainings, such as safeTALK. The Center also provides transportation services to youth in crisis or in need of in-patient treatment services.  
**Youth Development/Youth Wellness Activities:**<br>The Center provides trainings to schools on bullying prevention. |
Appendix E. Best Practices in Native Youth Suicide Reduction
Best Practices in Native Youth Suicide Reduction
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Introduction

This report highlights findings from the literature regarding the rates of suicide affecting Native youth across Indian Country, elements that seem to place Native youth at greater risk for suicide compared to non-Native populations, and the challenges often encountered by tribal communities and programs attempting to address this issue. However, it also highlights research into the promising characteristics and best practices of programs and interventions focused on preventing suicide among American Indian and Alaska Native (AI/AN) youth. Specifically, this report aims to:

- Provide a general overview of rates of suicide among Native youth, nationally and within Montana;
- Examine the risk factors contributing to these rates and the subsequent implications for tribal communities, programs, and services attempting to address this issue; and
- Review and discuss findings from the literature and examples from the field regarding the elements, strategies, and best practices that hold promise for establishing effective strategies to address and prevent suicide amongst AI/AN youth.

Findings in this document pull from several academic journals, professional presentations, and federal and nonfederal organization reports. A review of this data supports the targeted discussion and development of a strategic plan to address and prevent suicide among Native youth in Montana.

Background

Summary

Studies and research uniformly show that suicide rates are very high among Native youth—much higher than the rates of other races. While this is true across the United States, suicide rates for American Indians in Montana are three times higher than the national rates for other AI/ANs. The national statistics all show that Montana’s Native youth are at a particularly high risk.

Suicide and Its Impact on Youth in Indian Country

Findings from the literature suggest that, across Indian Country, rates of completed and attempted suicide among Native youth have reached epidemic proportions. According to the Centers for Disease Control and Prevention (CDC), suicide ranks as the second leading cause of death among Native adolescents and young adults, at a rate 2.5 times higher than the national average. In fact, where rates of death by suicide among non-Native populations peak in older adulthood, rates of death by suicide among Native populations peak during adolescence and young adulthood. Table 9 illustrates the contrast between national and Native-specific rates of death due to suicide reported by the Indian Health Service (IHS) in 2014.
Table 8. Percentage of suicide-related death rates among youth: 2007–2009 (by Age, Sex, and Race)

<table>
<thead>
<tr>
<th>Age Range</th>
<th>U.S. All Races</th>
<th>AI/ANs, IHS Service Area</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Both Sexes</td>
<td>Male</td>
</tr>
<tr>
<td>5–14</td>
<td>0.5</td>
<td>0.7</td>
</tr>
<tr>
<td>15–24</td>
<td>9.9</td>
<td>16.0</td>
</tr>
</tbody>
</table>

Additional evidence of the disproportionate rate at which Native youth experience suicide can be found throughout the literature:

- While rates of death among Native children have declined over the years for some causes (e.g., drowning and fire-related accidents), suicide-related death rates have remained unchanged.iv
- Among 10- to 25-year-olds, Native youth experience the highest rates of suicide in the United States, at rates 62% above the national average. These rates make suicide the leading cause of nonaccidental death among Native youth in this age group.y
- Research estimates that 14% to 30% of Native adolescents between the ages of 15 and 24 years attempt suicide; the rate of suicide completion in this age group is 3.5 times higher than the rate experienced by non-Native youth.vi, vii
- Among Native youth ages 10 to 14 years, suicide accounts for over 13% of all deaths.
- Among Native 15- to 19-year-olds, this rate increases to 26.5%.viii
- Urban Indian Health Institute data suggests that urban Indian youth attempt suicide nearly three times more often than their White peers.ix
- Similarly, Native high school students are more than three times as likely to report suicide attempts requiring medical treatment, and 70% more likely to report suicidal ideation than their White peers.x
- CDC data found that Native boys and young men ages 10 to 24 years have the highest suicide rates of any ethnic or racial group in the country.xi
- Montana has ranked among the top five states with the highest national suicide rates for the past 40 years and has reported the highest national suicide rate (24.5%) in 2014.xiii
- Among youth ages 15 to 24 years, suicide serves as the second leading cause of death, at a rate that increased between 2013 and 2014.xiii

Much like nationally reported figures, Native youth in Montana experience substantially higher rates of suicide compared to their non-Native counterparts. Between 2005 and 2014, AI/ANs in Montana experienced death by suicide at a rate more than three times the national Native
population (14.17 vs 43.28).\textsuperscript{xiv} Table 10 summarizes age-adjusted, state-specific information gathered from CDC’s WISQARS\textsuperscript{TM}.

\begin{table}[h]
\centering
\begin{tabular}{|c|c|c|}
\hline
Rate of Death by Suicide by Age & Montana All Races & Montana AI/AN \\
\hline
All ages & 21.70\% & 28.16\% \\
Ages 11–24 & 8.01\% & 42.82\% \\
\hline
\end{tabular}
\caption{Percentage of Suicide-Related Death Rate in Montana: 2005–2014 (By Age and Race)}
\end{table}

It is important to note that reported rates of Native deaths due to suicide for youth and adults are likely underestimated due to issues related to racial misclassification or the inaccurate recording of the cause of death. A 2015 CDC report on racial and gender disparities in suicide among young adults found that Native deaths were underreported by 30\%.\textsuperscript{xvi}

Factors Placing Native Youth at Risk

**Summary**

Factors at the individual, family, peer, school, and community levels place Native youth at an increased risk for suicide. Two factors are of special importance: exposure to violence and exposure to trauma. Native youth experience higher rates of exposure to suicide and other violence, with exposure to suicide or traumatic death, in turn, serving as serious risk factors for suicide. Exposure to trauma also increases the risk of suicide. In additional individual trauma, such as personal experiences of violence or racism, Native youth experience increased rates of family, community, intergenerational, and historical trauma that have long-lasting impacts on Native youth’s health and wellbeing.

The development of effective strategies to address suicide among Native youth must consider the factors that place Native youth at an elevated risk for experiencing suicide. Table 11 summarizes the most frequently cited factors associated with Native youth suicide or suicide ideation divided into attributes at the individual, family, peer, school, and community levels.\textsuperscript{xvii}

\begin{table}[h]
\centering
\begin{tabular}{|c|l|}
\hline
Attribute Level & Factors \\
\hline
Individual & Tobacco use \\
& Exposure to violent trauma (victim and/or perpetration) \\
& Early or high-risk sexual activity \\
& Mental health disorder/poor emotional health \\
& Access to weapons or firearms \\
& Poor physical health \\
Family & Attempted or completed suicide within family or social circle \\
& Family violence \\
& Presence of substance or alcohol misuse within the family \\
\hline
\end{tabular}
\caption{Frequently Cited Factors Associated with Native Youth Suicide/Suicide Ideation}
\end{table}
Both Native and non-Native youth share many risk factors for suicide.\textsuperscript{xviii} However, while these factors are not exclusive to Native populations, they are frequently more prevalent for them, despite variations in rates and estimates across regions, tribes, and urban communities.

- **Poverty and unemployment:** Native populations experience the highest rate of poverty of any race group in the United States.\textsuperscript{xix, xx} In 2014, the unemployment rate among Native populations was nearly twice the national rate and second only to the rate experienced by African Americans.\textsuperscript{xxi} The average median income for Native-only households for this time period was well below the national average ($37,227 vs. $53,657).\textsuperscript{xxii}

- **Exposure to violence:** Research indicates that the presence of one form of violence (either as the victim or the perpetrator) increases the likelihood of more violence exposure. In other words, evidence suggests that violence begets more violence.\textsuperscript{xxiii–xxiv} For example, a study of urban American Indian youth found a strong link between involvement in committing a violent act with increased suicide risk.\textsuperscript{xxv}

- **Academic problems:** Native high school students have the lowest graduation rate of any race group.\textsuperscript{xxvi} A growing amount of evidence suggests that one factor possibly contributing to this rate may be the disproportionate rate at which Native students, particularly kindergartners, are held back in school.\textsuperscript{xxvii} Research indicates that this type of retention may reduce the likelihood of high school completion.\textsuperscript{xxviii, xxix}

- **Inability to physically access services:** For the estimated 22% of Native peoples living in tribal areas, many specialized medical care and social service options are located some distance away in major metropolitan areas.\textsuperscript{xxx} Transportation and infrastructure issues in these areas also limit access to services. According to reports, only 17% of Bureau of Indian Affairs (BIA) and tribally operated roads are in acceptable conditions, while 15% of BIA-owned bridges and 70% of all tribally owned bridges are classified as deficient or functionally obsolete.\textsuperscript{xxxii, xxxiii}

- For many urban Native youth, access limitations stem from a lack of federally funded health care services available off-reservation. In these instances, barriers to needed social, behavioral, or mental health services include time constraints, lack of transportation options, and costs associated with travel costs. Cost serves as an additional barrier to accessible services, as Medicaid only partially covers urban clinic service costs, leaving a balance that is often too expensive for many urban Native consumers.\textsuperscript{xxxiii, xxxiv}
• **Substance misuse:** National survey results indicate that Native people ages 12 years and older have the highest substance misuse rates in the nation.\textsuperscript{xxxv} The reported rate of methamphetamine use among Native people in the same age group are more than three times the rate for the general population.\textsuperscript{xxxvi, xxxvii} In a study examining suicide among urban Indian youth ages 9 to 15 years, researchers found a significant association between substance use and increased risk for attempting suicide.\textsuperscript{xxxviii} Research with reservation-based Native youth found similar evidence: over half of one study population sample was intoxicated at the time of suicide attempt or death.\textsuperscript{xxxxix}

**Exposure to Violence: Suicide Exposure and Contagion**

Findings that highlight the link between increased suicide risk and exposure to violence underscore a parallel risk often faced by Native youth—specifically, exposure to suicide itself. Suicide exposure (or exposure to suicidal behavior) appears to influence an individual’s level of suicide ideation, attempt, or completion.\textsuperscript{xl, xli, xlii} Most research refers to this type of localized exposure and its subsequent impact on a person’s behavior as suicide contagion. Exposure to a traumatic death, be it a result of intentional or unintentional injury, may result in an individual expressing grief, despair, or hopelessness by taking his or her own life.\textsuperscript{xliii}

This specific risk is of particular concern for Native youth. While adolescents and young adults seem vulnerable to suicide contagion nationally, data suggest that Native youth have the highest risk of experiencing it.\textsuperscript{xliv} Findings from the literature indicate that many Native youth, particularly reservation-based youth, have one or more members of their social network who attempt or complete suicide.\textsuperscript{xlv} Exposure to suicide within a family network served as the predominant factor contributing to youth suicide in the community in one study, with researchers noting that 70% of the community members who completed suicide had a family member who had also died by suicide.\textsuperscript{xlvi}

**Trauma Past and Present**

In addition to the risks already discussed, trauma serves as a significant risk factor for Native youth suicide. This risk factor includes experiences of individual, family, community, intergenerational, and historical trauma, which impact Native youth on multiple levels. For example, a study conducted with Southwest and Northern Plains tribes found a significant association between accident and other unexpected trauma, demonstrated suicide ideation, and suicide attempts among the Northern Plains study participants.\textsuperscript{xlvii} The cumulative negative effect of these experiences ultimately impaired the ability of Native youth to effectively prepare for successful and independent futures.\textsuperscript{xlviii}

*Historical, Intergenerational, and Current Trauma*

The history of Native peoples following the colonization of the Americas is marked by repeated instances of racism, attempted genocide, and oppression. *Historical trauma* describes the response to past traumatic experiences and the ongoing negative influence on a community’s or a
population’s social and psychological well-being, manifesting outwardly as poor mental, physical, or emotional health (e.g., depression or posttraumatic stress disorder (PTSD)) or self-destructive behavior (e.g., substance abuse and suicide). Research has identified a correlation between historical trauma and conditions, such as PTSD and depression, as well as behavioral health issues, such as suicide and substance abuse.

Because of the intrinsic connections between individuals, families, and communities, historical trauma and related responses to these traumas continually influence and reinforce each other across multiple generations. The traumatic experiences of one generation influence the development of the generations that follow. For example, forced boarding school placement and the subsequent assimilation and acculturation policies forced on Native youth and families severely fractured the connections and relationships that served as protective factors for youth’s cultural knowledge and Native self-identity. In a present-day context, this trauma perpetuates distrust of formal service providers, which may dissuade youth from accessing available services.

The cumulative impact of traumatic experiences (occurring in historic and present-day settings) also contributes to experiences of trauma within family and community networks. This impact often manifests as negative parenting practices or interparental violence at the family level and as high rates of suicide at the community level. Family and community trauma also embeds itself in a population’s collective social memory. As a result, children and youth learn to share in the ancestral pain of their community. This can lead to experiences of unresolved grief, persecution, and distrust, as well as a loss of culture or language. This shared knowledge and understanding of the historical trauma is subsequently validated and even reinforced as these younger generations experience trauma first-hand in the form of discrimination, injustice, or inequity. In this way, exposure to historical trauma is intergenerational, thus perpetuating the negative, combined impact of past and present trauma within a Native community.

Finally, many Natives, including youth, continue to experience individual-level trauma within a present-day context in the form of discrimination or institutionalized racism, along with personal encounters with violence or abuse. These contemporary stressors have a significant negative impact on the health and well-being of Native youth that spreads over time and across their lifespans. This impact leads to a wide range of more significant negative health and social outcomes, particularly in Native populations, such as memory suppression, depression, or violent or abusive behavior. Existing longitudinal research, such as the Adverse Childhood Experiences (ACE) Study, has uncovered strong associations between exposure to various types of adverse childhood experiences (e.g., abuse, neglect, household dysfunction) and increased risk for suicide. Additional research indicates that Native youth exposed to adverse childhood experiences often undergo severe emotional problems that may increase their likelihood of engaging in substance use. Given the current rates of AI/AN exposure to the types of adverse experiences categorized by the study, one could safely conclude that historic and current trauma have a continued, calamitous impact on the health and well-being of Native youth throughout Indian Country.
Challenges to Effective Prevention and Intervention

**Summary**

Significant challenges must be addressed to create effective prevention and intervention efforts. Native tribes, communities, and individuals are very different from one another, and standardized, one-size-fits-all approaches are inappropriate. Differences between living on reservations or in urban areas are also significant and are largely overlooked in research and program planning. Fear and stigma about suicide prevent communities and at-risk individuals from talking about it. Risk behaviors are not the same among Native youth as in other populations, and providers and standard screening tools may not accurately recognize at-risk youth. Providers and others may not understand or acknowledge the impact of current and historical trauma for Native youth and may not have the tools to address trauma effectively. Finally, while Native populations have higher rates of mental health disorders, there are few mental health services, a lack of research, and a lack of established practice for effective indigenous mental health treatment.

Efforts to strategically prevent suicide among Native youth must first uncover the issues and challenges to addressing suicide in the community. Identification and discussion allows for a more comprehensive understanding of—and the development of solutions to—the complexities inherent in effective suicide prevention and intervention with Native youth. Findings from the literature highlight the following challenges and barriers:

- The heterogeneity of the Native population,
- Fear and stigma surrounding suicide and formal prevention or intervention services,
- Effective recognition of at-risk behavior in Native youth,
- Acknowledging current and historical trauma, and
- Issues related to Native youth mental health.

Though by no means an exhaustive list, this section serves as the foundation for a detailed, in-depth discussion of the barriers that must be addressed for any potential strategies or plans to succeed.

**Heterogeneity of the Native Population**

Indian Country consists of 567 federally recognized sovereign nations. Montana alone is home to seven federally recognized tribes, one state-recognized tribe, and five urban Indian centers serving individuals from a variety of Native communities. This diversity is reflective of the heterogeneity of the Native population and those in need of suicide prevention and intervention services. Consequently, an effective and comprehensive prevention or intervention plan must consider the range of different factors that lead a Native youth to contemplate suicide, as specific implications for treatment and prevention efforts accompany each factor. For example, many evidence-based interventions utilize a strict experimental approach that may be designed for non-Native communities or include implementation plans that cannot be significantly modified. For many Native communities, such a one-size-fits-all approach is ineffective and inappropriate.
Urban Native Youth

Though the majority of individuals who identify as Native live in urban areas, little research focuses on the particular needs and issues of urban Native youth; there is a similar lack of information with regards to urban Native youth suicide rates.\textsuperscript{lxii} For example, IHS records and reports information on suicide rates for reservation-based youth, while urban Native youth suicide rates rely on hospitals, which—as previously noted—are prone to racial misclassification.\textsuperscript{lxiii} Interviews with urban Native youth also uncovered a general consensus that urban Native populations, overlooked or disregarded by local and state governments, face greater difficulty accessing professional resources (e.g., grants) to address Native youth mental health needs.\textsuperscript{lxiv}

Fear and Stigma

As a challenge to effectively address Native youth suicide, fear takes multiple forms, including:

- Concern that disclosing suicide ideation or intent, particularly to a service provider, will lead to negative consequences, such as punishment, removal from one’s home, or involuntary hospitalization or commitment;\textsuperscript{lxv} and
- Concern that an open discussion about suicide with someone at risk will drive that individual to contemplate or complete suicide.\textsuperscript{lxvi}

Stigma has its roots in historical, community, and individual trauma. Family histories that may involve the forced removal or relocation combined with negative experiences with service providers in the past contribute to a person’s reluctance to seek out or use formal intervention services.\textsuperscript{lxvii} Suicide and mental illness—or an open discussion of these issues—are also often surrounded by social stigma and community disapproval. This stigma may cause youth at risk of suicide to suffer in silence instead of seeking out support or intervention services.\textsuperscript{lxviii}

Effective Recognition of At-Risk Behavior in Native Youth

Most models for identifying youth at risk for suicide draw from research with non-Native populations. As a result, programs and services targeting Native youth lack accurate information to recognize at-risk or help-seeking behavior in an effective or timely manner. For example, research with Native youth in a Northern Plains tribe found that youth appeared more likely to attempt suicide, but less likely than the general U.S. population to have suicidal thoughts or ideation.\textsuperscript{lxix} A separate study found similar results for urban Native youth, who demonstrate lower rates of ideation than reservation-based youth.\textsuperscript{lxx} A traditional model of suicide risk continuum, however, looks for suicide ideation as a common precursor to attempted suicide.\textsuperscript{lxxi} A similar study found that a notable proportion of Native 13- to 18-year-olds in a specific tribe who recently attempted suicide engaged in few, if any, of the typical risk behaviors (e.g., substance use and aggression).\textsuperscript{lxxii}

Thus, at-risk behaviors or issues related to physical or mental health may be missed using standard screening tools and measures. Instead, these issues may manifest in Native youth in less discernable ways or may be identified by systems not trained to identify and intervene with youth
at risk for suicide (e.g., juvenile justice or law enforcement, substance abuse treatment programs, or sexual health clinics). lxxiii, lxxiv

Acknowledging Current and Historical Trauma

As discussed earlier, current, and historical trauma reveal themselves over time at individual, family, and community levels in the form of abusive or self-destructive behavior, mental health issues, or impaired physical health or functioning. lxxv However, mainstream service providers often fail to consider the lingering impact and influence of current and historical trauma affecting Native youth. As previously discussed, past historical and personal trauma may lead to Native youth avoiding professional prevention or intervention services. Service providers unaware of this trauma or the specific trauma of a particular individual or community may fail to address the underlying social, community, or societal issues, factors, and disparities placing Native youth at an increased risk for suicide. lxxvi Effective intervention requires recognition and exploration of the historical context of these issues. lxxvii

Issues Related to Mental Health

Despite growing research focused on mental health issue causes and treatment, Native populations (particularly children) continue to experience disproportionate rates of mental health disorders due to stigma, health disparities, and fragmented mental health care services. lxxviii Research suggests that, among Native populations, the lifetime prevalence rates for any mental health disorder ranges from 35% to 54%. These rates have considerable implications for regarding, among other things, the risk factors for suicide, which may be compounded by a mental health disorder. lxxix Researchers note that mental health issues in Native youth and adolescents run along a continuum ranging from more obvious (e.g., developmental delays, substance abuse, anxiety) to more subliminal (e.g., school failure, running away, sexually acting out). The latter manifestations run the risk of being overlooked, leaving youth without much needed mental health support services. lxxx

A comprehensive understanding of this issue is also compromised by a lack of research regarding Native strategies for coping with mental health issues, indigenous definitions of healing and treatment, and locally developed efforts that build on the strengths of Native and non-Native healing traditions. This information is crucial for establishing successful partnerships between service providers or researchers and Native communities to develop and implement efforts that promote community-level healing. lxxxi
Elements That Work: Findings from the Literature

Summary
Research shows us what makes suicide prevention and intervention programs effective. Interventions should **start early and continue** through childhood and adolescence; should **include individuals, families, and communities**; and should **address co-occurring behaviors**, such as substance misuse or aggression. Interventions should take **strengths-based approaches** and build **resiliency and protective factors**, which are even more important than risk factors in determining suicide outcomes. Successful interventions are **deeply rooted in specific tribal cultures, histories, communities, and worldviews**, and they are developed through **respectful partnerships** between providers and tribal and urban Indian communities. Finally, interventions must effectively **address current and historical trauma** as a part of Native youth’s experience, encompassing grief, loss, mourning, healing, and connection to a broader community and history.

Characteristics of successful or promising suicide prevention and intervention strategies and programs can be found throughout the literature. Generally speaking, these traits fall into one of several categories:

- Early and continuous intervention at individual, family, school, and community levels;
- Interventions that address co-occurring issues (e.g., substance misuse or aggression);
- Utilization of a strengths-based approach with a focus on building resiliency through protective factors;
- Incorporation of Native cultures and traditional worldviews;
- Collaborative partnerships between researchers, service providers, and tribal and urban Indian communities; and
- Consideration of current and historical trauma in intervention design.

**Early and Continuous Intervention**

Early interventions that continue throughout childhood and adolescence provide opportunities for programs to identify and target a wide range of factors that place Native youth at risk for suicide, such as substance misuse, aggression, or high risk sexual behavior. Successful interventions also target families and communities in addition to the individual. This broader focus provides a better understanding of the distinct current and historical context of the risks and issues with a particular family or community that can be used to tailor interventions to meet their unique needs while increasing community and individual health and well-being. It also provides an opportunity for programs to include family and community as protective factors that can contribute to efforts to build the strength and wellness of youth receiving services.

**Focus on Co-occurring Issues**

As previously discussed, researchers have linked various individual attributes to increased risk for attempted or completed suicide among Native youth, including patterns of aggressive behavior, the presence of one or more mental health issues, and a history of substance misuse. Native youth, therefore, may demonstrate a need for suicide prevention or intervention services in ways
that standard programs may fail to recognize. Likewise, those who are identified may need more complex care or treatment to address co-occurring issues. Successful programs include a broad range of intervention and prevention strategies earlier that address Native youth’s broader social environments and co-occurring issues and behaviors.

Utilization of a Strengths-Based Approach

A strengths-based approach allows programs to provide youth, their families, and their communities with an opportunity to identify, develop, and maintain the internal and external resources needed to help youth reach their program or treatment goals while developing their relationships with the community. Research suggests that such strengths-based strategies positively influence the Native youth’s behavioral outcomes and motivation to continue their development. They also force researchers and practitioners to examine and challenge their own biases regarding suicide risk and pathology while working with youth to identify, attain, and maintain formal and informal community resources, such as professional and paraprofessional services and health and supportive peer and family networks.

Protective Factors

Growing evidence within the literature focuses on the strength and utilization of protective factors to decrease Native youth’s suicide risk. Research suggests that developing and building protective factors may, in fact, have an even greater impact on addressing suicide among Native youth than attempts to solely reduce or treat commonly cited risk factors. The literature most commonly highlights the following protective factors:

- Easily accessible services,
- Life satisfaction,
- Self-esteem and self-efficacy,
- Positive mood and emotional health,
- Family support and connectedness,
- Parental prosocial norms,
- Ability to communicate openly with family or peer networks,
- Training in problem-solving and/or conflict and dispute resolution,
- Academic achievement,
- Supportive peer group,
- Sense of connection to community,
- Spirituality or formal religion, and
- Enculturation/a sense of connection to culture.

Incorporation of Native Culture and Worldview

Building on the idea that culture can serve as a protective factor, successful intervention and prevention programming for Native youth reflects an understanding of the needs and issues of youth as defined by youth and the community from which they come. They also demonstrate an awareness of and respect for spiritual beliefs, Native perceptions, and experiences of the world or
community and their connection to it. For example, one study highlighted the frequent Native worldview that links healing, wellness, and treatment to one’s physical place and space. In this way, strategies to address suicide must be framed within a detailed understanding of the tribal connection to the land and its impact on the processes through which healing can take place. Therefore, suicide reduction strategies must be based on a comprehensive understanding of the unique history and cultural norms and values of the Native community being served. Subsequently, strategy design, implementation, and evaluation must actively include community members.

**Collaborative Researcher-Provider-Tribal/Urban Indian Partnerships**

Accurate identification of and efforts to address the unique needs of a particular tribal or urban Indian community over time indicate a successful collaborative relationship between researchers, providers, and tribal or urban Native communities. This relationship is based on a foundation of trust and an equal and open exchange of information, beliefs, and personal values. It is marked by respect for tribal history and diverse community customs, values, and practices where actions can take place without judgement or fear of betrayal. It also reflects a respect for indigenous research frameworks and ways of knowing where engagement with the community promotes productive, sustainable, community-based change.

**Consideration of Current and Historical Trauma**

Finally, much of the literature emphasizes the necessity for the recognition and awareness of current and historical trauma when attempting to address suicide with Native populations, particularly with Native youth. Given the complex interaction between the social determinants of health and social and historical history of a given community, such understanding is critical when developing targeted health initiatives. This understanding should encompass the trauma suffered, as well as traditional ways of experiencing and healing from such considerable grief and loss. For Native youth, this acknowledgement and inclusion provides an opportunity to understand their identities and personal experiences within a larger historical- and community-encompassing framework. This opportunity allows youth to connect their present and future identities to the past, which can build their abilities to overcome hardship and maintain their mental and emotional health.

**Recommended Strategies for Successful Programs and Interventions**

**Summary**

Just as research and practice have identified specific elements that work in suicide prevention and intervention for Native youth, research and practice also show many examples of how these elements can be implemented. This section takes each element that works from the previous section and gives concrete ways to implement the element with program examples and citations for each one.
This section provides an overview of the specific strategies highlighted in the literature for successful suicide prevention and intervention program design. These recommendations should be perceived as best practices to be considered when incorporating the previously discussed promising elements into a suicide prevention and intervention plan.

**Strategies for Early and Continuous Intervention**

- Increase service availability by making treatment and intervention services available through other avenues, such as schools or telehealth networks and systems.\textsuperscript{cil}
- Develop and implement community-wide plans and collaborative efforts to address suicide, identifying available and needed activities, outreach, and resources early in the process. This process should include input obtained from and collaboration with elected tribal leaders and various departments and organizations (e.g., police, schools, IHS, emergency medical services, religious leaders, tribal elders, spiritual and cultural leaders, and behavioral health systems).\textsuperscript{ciii, civ}
- Provide training and education for law enforcement, schools, mental health professionals, and other community members to increase suicide awareness and skills in identifying and assisting at-risk youth.\textsuperscript{cv}
- If possible, develop and implement a tribal mental health code that specifies the roles and responsibilities of different agencies responding to at-risk youth, or develop a centralized reporting system to accurately capture data on completed or attempted suicides.\textsuperscript{cvi}
- When and where possible, restrict Native youth’s access to lethal means, such as firearms, certain prescription drugs, etc.\textsuperscript{cvii}

**Strategies for Identifying and Addressing Co-occurring Issues**

- Utilize an integrated treatment approach that includes coordination between treatment philosophy, prevention and treatment services, and intervention timing.\textsuperscript{cviii}
- Increase understanding of how suicide is viewed by community members and informed by traditional knowledge, rather than limiting definitions to technical or standard practice interpretations.\textsuperscript{cx}

**Strategies for Supporting Tribal and Urban Indian Development of a Suicide Reduction Program**

- Increase funding and technical support for tribal and urban Indian center-based suicide reduction programs, including evaluation resources and budget allowances for culture- and tradition-based activities.\textsuperscript{cx}
- At the federal and state levels, increase financial resources for Native mental health services, particularly in urban areas. Consideration should also be given to federal, state, or private organizational funding to support community-based events and activities, like sponsoring food purchases for an event or supporting culturally based gift-giving traditions.\textsuperscript{cxi}
- Increase funding available to areas with a demonstrated greater need, specifically by rates of completed or attempted suicide, rather than by population size alone.\textsuperscript{cxii}
Strategies for Utilizing a Strengths-Based Approach

- Train program staff to increase their awareness, understanding, and the use of a strengths-based approach.\textsuperscript{cxiii}
- Develop and implement positive activities and centers for youth focused on building resilience and overcoming obstacles instead of focusing exclusively on suicide education.\textsuperscript{cxiv} Allow youth who are seeking services to set their own treatment goals and encourage youth involvement in extra-curricular, community, and service-based activities as integral components of the program.\textsuperscript{cxv}
- Utilize positive family relationships and social support as protective assets when working with Native youth. To this end, it is important to promote a culture of mutual support between youth in need of services and the community at large.\textsuperscript{cxvi}

Incorporate Native Culture and Traditional World Views

- Adapt mainstream intervention approaches to grieving and recovery by integrating traditional Native values and healing methods to ensure the development and implementation of culturally relevant and appropriate strategies. For example, the particular spiritual and cultural components of a given community must be included as program components.\textsuperscript{cxvii}
- Utilize Indigenous perspectives and methodologies when researching or addressing mental health issues experienced by Native youth.\textsuperscript{cxviii} Consider expanding the definition of suicide prevention to include goals, objectives, and perspectives of health and wellbeing that extend beyond increased access to clinical services or community outreach.\textsuperscript{cxix}
- Incorporate traditional healing models and ceremonies where appropriate. For example, consider using storytelling; talking circles; sweat lodges; ceremonies and rituals; or drumming, singing, or dancing ceremonies to engage youth and promote healing. Improve access to traditional healers and healing practices.\textsuperscript{cxx}

Strategies for Developing Collaborative Relationships

- Actively include and engage community members in the design, implementation, and evaluation of all suicide prevention and intervention activities. Form an advisory group made up of community representatives—including elders, tribal or community leaders, natural helpers, and youth—to give the community a voice in every stage of the strategic planning or program development process.\textsuperscript{cxxi}
- Improve collaboration and coordination between state and federal agencies, tribes, and urban Indian centers. These efforts have the potential to benefit Native communities by increasing awareness of available resources and how to access them and providing access to current technical assistance and prevention tools that could be used in the community.\textsuperscript{cxxii}
- Increase collaborative efforts to develop services and collect data for tribal and urban Indian communities. These efforts include providing tribal and urban Indian partners with resources and training on effective evaluation, its purpose, how to develop and implement an evaluation plan, and how to use evaluation findings. These efforts would improve the quality and
accuracy of data related to suicide and suicide-risk specific to Native populations and help tribes or urban Indian centers better evaluate their own suicide prevention programs.\textsuperscript{cxxiii}

- Support the use of indigenous research methods and research approaches that engage and empower Native communities, such as community-based participatory research. Strong, collaborative research community partnerships can promote Native perceptions of mental health and wellbeing among mainstream research and funding circles.\textsuperscript{cxxiv}

**Strategies for Building Awareness and Incorporating Current and Historical Trauma**

- Increase knowledge and understanding of the historic experience of Native communities and subsequent impact this experience may have on their current health status and health-seeking behavior. Include education on current and historical trauma as a central component of staff training to improve cultural competency. Explore variations in the lingering negative impacts of colonization and its consequences across different local Native communities.\textsuperscript{cxxv}

- Provide support specifically designed for suicide survivors. Include survivors in suicide prevention efforts, possibly allowing survivors to serve as mentors for identified at-risk youth.\textsuperscript{cxxvi}

- Consider utilizing a trauma-informed approach when working with Native youth, which emphasizes provider and survivor safety on physical, psychological, and emotional levels with the goal of providing survivors with opportunities to regain a sense of control and empowerment while avoiding re-experiencing trauma.\textsuperscript{cxxvii, cxxviii}

**Examples in Practice: Profiles of Programs and Trainings**

**Summary**

Suicide prevention and intervention programs and trainings are already at work in the state of Montana. Some are specific to Native youth and communities, some can be tailored to fit specific communities, and some are designed for anyone and everyone. This section profiles eight existing programs, describing their distinct features and activities, identifying resources and technical assistance available, and asking questions to consider about how they might be implemented in community, tribal, or urban Indian settings in Montana.

To gain a sense of how these elements and strategies work in a real-life context, it is important to look at examples of programs, trainings, and intervention models currently at work. The profiles in this section offer a concise snapshot of Native youth suicide prevention and intervention efforts currently underway in the state of Montana. A brief overview of these efforts, including their distinct features and activities, provides a foundation for additional discussion about the potential for implementing these trainings and programs in different tribal and urban Indian communities; the possible impact (positive or negative) on attempted and completed suicide rates for Native youth; and any additional resources, modifications, or technical assistance that would be required to utilize these efforts in a given community.
ASIST: Applied Suicide Intervention Skills Training

Description

Applied Suicide Intervention Skills Training (ASIST) is designed for anyone age 16 years or older. The training targets everyday individuals, as family and friends are often the first to identify persons at risk for suicide, but lack the skills and knowledge to respond effectively. Consequently, ASIST is based on the principle that “everyone can make a difference in preventing suicide.” The program provides training in suicide first aid, focusing on identifying persons at risk, helping them stay safe, seeking further help, and following up. ASIST encourages participants to actively engage in community networks related to suicide prevention.

Example Strategies and Activities

- ASIST training is provided during a 2-day session (15 hours total) by registered trainers.
- The learning process is highly participatory and includes lectures, facilitated discussions, group simulations, and role plays.
- An ASIST workshop includes networking, identifies local resources, and discusses resource availability in each community.
- ASIST is a more advanced training designed to complement the introductory safeTALK program.
- Training for trainers is also available to become a registered ASIST trainer.

Cultural Components

- ASIST is a Western/mainstream intervention that is widely used in many settings.
- ASIST can be part of a broader, more culturally based intervention and has been used by Native communities (including grantees in tribal programs like Native Connections).

Additional Considerations

- ASIST training can be provided to anyone (i.e., youth or adults).

Applying It in Montana: Issues to Consider

- Are resources available to support the training (e.g., is space available and can participants take part in a 2-day process)?
- Will community perceptions of suicide dissuade individuals from taking part in the training?
- How will participant recruitment take place?
- Is follow-up training available if needed?
- Does the training curriculum reflect Native community perceptions of risk, health, and wellbeing?
- Does the training provide strategies and supports to evaluate the impact of the training on the community?

Visit the Website

https://www.livingworks.net/programs/asist/
safeTALK

safeTALK trainings are designed for anyone age 15 years or older. It stresses suicide alertness and helps participants challenge the taboos that prevent people from talking openly about suicide. safeTALK works to combat societal beliefs that can cause caring people to miss, dismiss, or avoid signs of suicide. “safe” stands for “suicide alertness for everyone,” while “TALK” stands for “Tell, Ask, Listen, and Keep Safe.” Trainers emphasize the importance of connecting people at risk for suicide with community resources.

Example Strategies and Activities

- safeTALK training is offered in one half-day session (2 ½ to 3 ½ hours) by registered trainers and a community resource person who helps recommend local resources for persons at risk.
- safeTALK is an introductory program designed to complement the more advanced ASIST program.
- safeTALK training for trainers is available.

Cultural Components

- safeTALK has been used worldwide in over 200 countries.
- safeTALK can be part of a broader, more culturally based intervention and has been used by Native communities (including grantees in tribal programs like Native Connections).

Additional Considerations

- Training can be provided to youth or adults.
- safeTALK focuses on suicide awareness and talking openly about suicide, challenging the stigma around speaking about suicide directly.

Applying It in Montana: Issues to Consider

- Does the community have access to the necessary resources to provide training (e.g., is space available)?
- How will participant recruitment (particularly youth) take place?
- Is follow-up training available if needed?
- Does the training curriculum reflect Native community perceptions of risk, health, and wellbeing?
- Does the training provide strategies and supports to evaluate the impact of the training on the community?

Visit the Website

https://www.livingworks.net/programs/safetalk/
QPR: Question Persuade Refer Gatekeeper Training

The Question, Persuade, Refer (QPR) intervention is designed for use by many people in a given community. QPR trains people to serve as gatekeepers to help them recognize the signs of suicide and direct someone in crisis to proper sources of care. While anyone can be a gatekeeper, specialized training is available for people in specific roles, like school health workers.

Example Strategies and Activities

- QPR training is short and can be completed in as little as 1 hour. More in-depth trainings are also available.
- Training is available to become a certified QPR trainer to then provide training to others.
- Specialized trainings are available for law enforcement, emergency medical responders, firefighters, doctors, physician’s assistants, nurses, school health workers, student volunteers, veterans, and others.

Cultural Components

- QPR is a Western/mainstream intervention that is used in many settings to provide gatekeeper training to individuals and organizations.
- Many tribes have used QPR as a training component of other culturally based suicide prevention grants, such as the Methamphetamine and Suicide Prevention Initiative or Native Connections.

Additional Considerations

- QPR trainings can be specialized for targeted groups, like youth or adults in any role in the community.

Applying It in Montana: Issues to Consider

- Does the community have access to the necessary resources to provide training (e.g., is space available)?
- Is the length of time enough to effectively educate and train gatekeepers for your particular community?
- How will participant recruitment take place?
- Is follow-up training available if needed?
- Does the training curriculum reflect Native community perceptions of risk, health, and wellbeing?
- Does the training provide strategies and supports to evaluate the impact of the training on the community?

Visit the Website

https://www.qprinstitute.com/
Circles of Care

Circles of Care (CoC) provides tribal and urban Indian communities with tools and resources to design holistic, community-based systems of care to support mental health and wellness in tribal and urban Indian communities.\textsuperscript{cxxxii, cxxxiii} CoC focuses on building mental health systems, and each 3-year grant must be designed to increase access to and capacity of mental health services for children, youth, and families.\textsuperscript{cxxxiv} The program is funded by the Substance Abuse and Mental Health Service Administration (SAMHSA).

Example Strategies and Activities

- CoC grantees must focus on planning and developing infrastructure and building local capacity for mental health, substance misuse prevention, and wellness services.
- Grantee approaches should emphasize cross-system collaboration, including family, youth, and community resources, and use culturally relevant approaches.
- Grant funds cannot be used to provide direct care.

Cultural Components

- The CoC grant program and the Native Connections program are the only SAMHSA grant programs specifically designed for Native communities. There is no competition from states, counties, or cities for these funds.
- CoC strategies are designed to reduce stigma about mental health care and increase cultural competency throughout all of a community’s systems.

Additional Considerations

- CoC is a grant program, which requires a successful application.

Applying It in Montana:
Issues to Consider

- Are resources available to develop and submit a successful COC grant application?
- Would the proposed plan have the full support of and buy-in from the various tribal/urban Indian departments, agencies, and leadership?
- Is non-direct service mental health development a priority within the tribe or urban Indian community?
- Can crucial components of the proposed plan be sustained without grant funding?

Visit the Website

Native Connections

Native Connections offers 5-year grants to Native communities that are funded by the Substance Abuse and Mental Health Service Administration (SAMHSA) to identify and address behavioral health needs using sustainable strategies. The program seeks to prevent and reduce suicide and substance misuse with Native youth (up to the age of 24), promote mental health, and address the impact these issues have on Native communities. Native Connections uses a collaborative, inter-agency public health approach. As of 2016, there are 20 Native Connections grantees.

Example Strategies and Activities

- Native Connections allows grantees to address their community’s most urgent priorities, whether they are suicide prevention, substance misuse, mental health and wellness promotion, or a combination of the three.
- Grantees receive technical assistance on community readiness, strategic action planning, service delivery system mapping (identifying strengths and weaknesses in the current community infrastructure), postvention, and Native youth development.
- Native Connections focuses on collaboration across many sectors, including tribal government; youth, health, and behavioral health organizations; and more.

Cultural Components

- Each Native Connections grantee can design their prevention efforts to incorporate their chosen cultural and community elements.
- Native Connections and Circles of Care are the only SAMHSA grant programs specifically for Native communities with no competition from states, counties, or cities.

Additional Considerations

- Native Connections is a grant program, which requires a successful application.

Applying It in Montana: Issues to Consider

- Are resources available to develop and submit a successful grant application?
- Can crucial components of the proposed plan be sustained without grant funding?
- Would the proposed plan have the full support of and buy-in from the various tribal or urban Indian departments, agencies, and leadership?

Visit the Website

http://www.samhsa.gov/native-connections
MSPI: The Methamphetamine and Suicide Prevention Initiative

The Indian Health Service (IHS) has funded the Methamphetamine and Suicide Prevention Initiative (MSPI) grant program since 2009. MSPI offers grantees access to resources, including evaluation training, technical assistance on grant management, and information and guidance on best practices focused on culture, suicide prevention, and youth. Grantees apply for funding under one of four program areas: (1) community and organizational needs assessment and strategic planning; (2) suicide prevention, intervention, and postvention; (3) methamphetamine prevention, treatment, and aftercare; and (4) generation indigenous initiative support. As of 2016, IHS funds 156 MSPI grants across the country, with 10 in the Billings, MT, area alone.cxxxvi

Example Strategies and Activities

- MSPI provides funding and support to IHS, tribal, and urban Indian grantees to implement their own prevention and treatment activities.
- MSPI focuses on the implementation of evidence-based and practice-based models.
- Grantees choose their areas of focus, strategies, and activities.

Cultural Components

- Each MSPI grantee can design their prevention efforts to incorporate their chosen cultural and community elements.
- MSPI emphasizes culturally appropriate prevention and treatment approaches from a community-driven context.

Additional Considerations

- MSPI is a grant program, which requires a successful application.

Applying It in Montana: Issues to Consider

- Are resources available to develop and submit a successful MSPI grant application?
- Can crucial components of the proposed plan be sustained without grant funding?
- Would the proposed plan have the full support of and buy-in from various tribal or urban Indian departments, agencies, and leadership?
- What are the repercussions if circumstances force a grantee to significantly modify the originally proposed plan?

Visit the Website

https://www.ihs.gov/mspi/
AILS: The American Indian Life Skills Development Curriculum

American Indian Life Skills (AILS) was developed from the Zuni Life Skills Development Program. The Zuni Tribe created this intervention program in the late 1980s in response to a sharp increase in Native youth suicide on the tribe’s reservation. The AILS framework focuses on seven main themes: (1) building self-esteem, (2) identifying emotions and stress, (3) increasing communication and problem-solving skills, (4) recognizing self-destructive behavior and finding ways to eliminate it, (5) learning information about suicide, (6) helping a suicidal friend get help, and (7) planning ahead for a great future. cxxxvii, cxxxviii, cxxxix

Example Strategies and Activities

- AILS is designed to be taught in 28 to 56 lesson plans, the curriculum is typically delivered over 30 weeks in the school year. cxi
- The curriculum focuses on modeling and teaching youth social and problem-solving skills.
- AILS helps youth replace negative coping strategies with prosocial and problem-solving behaviors.
- AILS addresses risks and protective factors that are shared between suicide and substance misuse.

Cultural Components

- The AILS curriculum is designed for tribes and communities to tailor it to their own cultures, needs, traditions, and values within the tribal context. cxli, cxlii

Additional Considerations

- A curriculum can be purchased and potentially implemented at middle schools or high schools.

Applying It in Montana: Issues to Consider

- Does the tribe have the necessary financial resources? Curriculum materials must be purchased to access training and support resources.
- Can the school system support the comprehensive implementation of the AILS curriculum (e.g., is there enough available staff and time in the school calendar to accommodate training)?

Visit the Website

https://uwpress.wisc.edu/books/0129.htm

Additional information

Suicide Prevention Resource Center: http://www.sprc.org/resources-programs/american-indian-life-skills-development/zuni-life-skills-development
Zero Suicide: In Health and Behavioral Health Care

Zero Suicide prescribes that suicide deaths are preventable within health and behavioral health systems. The Zero Suicide framework recognizes that suicide individuals are not adequately treated in available health care systems. Zero Suicide requires a systematic commitment to improve outcomes and close gaps.


Example Strategies and Activities

- Zero Suicide recommends using the Zero Suicide Toolkit to assist in the implementation process.
- The 2-day Zero Suicide Academy trains leadership to incorporate best practices into organizations or develop action plans.
- Zero Suicide provides a work plan template, data worksheet, workforce survey, and organizational self-study documents.
- Zero Suicide asks for communities to review and develop processes and policies for screening, assessment, risk formulation, treatment, and care transition.

Cultural Components

- Zero Suicide is designed for communities or organizations to adopt the approach as needed to provide suicide care.

Additional Considerations

- Zero Suicide provides every resource needed for beginning implementation on their website and offers technical assistance through the Suicide Prevention Resource Center.

Applying It in Montana: Issues to Consider

- Does the tribe have the necessary financial resources? Zero Suicide Academy training has fees and materials that will need to be purchased.
- Can the tribes garner enough leadership buy-in to implement Zero Suicide, as it is a system-wide model?
- Can the tribes gain health care system staff buy-in to carry out the new activities?
- Are there enough funds available to conduct the surveys and self-study documents linked to the Zero Suicide model?
- Can enough staff commit to being on the Zero Suicide Team for implementation?

Visit the Website

http://zerosuicide.sprc.org/about
Conclusion

Suicide among Native youth has reached a crisis point. Findings from literature illustrate the staggering rate at which Native children, teens, and young adults—particularly youth in Montana—experience suicide ideation, attempts, and completion. These numbers are rooted in complex individual-, family-, school-, and community-level issues, as well as in the lingering deleterious effects of historical, intergenerational, and personal trauma. Efforts to address this issue face considerable hurdles. These barriers relate to meeting the wide and varied needs of heterogeneous tribal and urban Indian populations, fear and stigma surrounding the topic of suicide and mental health, the unique characteristics of Native youth that make it difficult to assess risk using standard measures, services that often fail to consider the impact of current and past trauma, and additional issues raised by co-occurring mental health disorders.

Yet, despite these findings, there is hope. Research points to a long list of factors that show great promise in helping tribal and urban Indian communities reduce and prevent suicide among their youth. These factors include early and continuous interventions that focus on individual, family, and community wellbeing and development; efforts to develop intervention and treatment strategies capable of addressing co-occurring issues; and increasing efforts to utilize a strengths-based approach to build a protective foundation for Native youth. Additional factors include recognizing the need to incorporate Native culture and traditional world views into suicide prevention and intervention strategies; focusing on reaching across the table to form successful collaborative partnerships between tribes and urban Indian communities, researchers, and program providers; and finally acknowledging the lingering effects of current and historical trauma and including consideration of these impacts in the design of suicide reduction strategies.

The literature also highlights numerous strategies that hold promising potential for addressing Native youth suicide in Montana and across Indian Country. While too numerous to list here, highlights of these findings include developing and implementing community-wide plans and collaborative efforts to address suicide; expanding definitions of suicide to encompass culturally and spiritually defined perspectives; engaging community members in the design, implementation, and evaluation of suicide treatment and intervention plans; and utilizing a trauma-informed approach to support and protect those in need of care. A range of training and grant programs in Montana currently utilize some of these elements in strategies, including the AILS Development Curriculum; ASIST, QPR, and safeTalk trainings and CoC, Native Connections, and MSPI grant funding. Zero Suicide is another model that is gaining momentum in approval and support across organizations, including the Indian Health Service. By examining the findings from the literature and the lessons from these examples currently in practice, it is possible for state, tribal, and urban Indian stakeholders to develop an effective strategic plan to target the rates of suicide currently experienced by Native youth in Montana.

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viii LaFromboise & Malik, 2016.


x Burrage et al., 2016.

xi Wexler et al., 2015.

xii Bolton et al., 2013.


xiv DPHHS, 2016.


xvii Burrage et al., 2016; Goodkind et al., 2015;

xviii Burrage et al., 2016


xxi U.S. Census Bureau, 2010-2014 American Community Survey 5-Year Estimates

xxii U.S. Census Bureau, 2014 American Community Survey 1-Year Estimates


xxiv Burrage et al., 2016; Friesen et al., 2015; Goodkind et al., 2015; LaFromboise & Malik, 2016; Pettingell et al., 2008.

xxv Pettingell et al., 2008.


xxvii Executive Office of the President, 2014.


xxviii Burrage et al., 2016.


Ballard et al., 2015.


HHS, 2010.


Ballard et al., 2015.

Serna, 2011.


Friesen et al., 2015


LaFromboise & Malik, 2016; Walls & Whitebeck, 2012.

Burrage et al., 2016.

Ehlers et al., 2013; LaFromboise & Malik, 2016.


CDC Injury Prevention & Control Division of Violence Prevention (http://www.cdc.gov/violenceprevention/acestudy/index.html)

LaFromboise & Malik, 2016.

Ballard et al., 2015.

LaFromboise & Malik, 2016.

Burrage et al., 2016.

Burrage et al., 2016; Jiang et al., 2015.

Burrage et al., 2016.

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Burrage et al., 2016

HHS, 2010.

Bolton et al., 2013.

Burrage et al., 2016.

Bolton et al., 2013.

Ballard et al., 2015.

Ballard et al., 2015.


Burrage et al., 2016.

Goodkind et al., 2015.

Gary et al., 2005.

LaFromboise & Malik, 2016.

Gary et al., 2005.

Goodkind et al., 2015.

Ballard et al., 2015.

Wexler et al., 2015.


McMahon et al., 2013.

Ballard et al., 2015.

McMahon et al., 2013.

McMahon et al., 2013.

Burrage et al., 2016; McMahon et al., 2013.

Pettingell et al., 2008; Mackin et al., 2012; LaFromboise & Malik, 2016; HHS, 2010; McMahon et al., 2013.

Mackin et al., 2012.

Salvador et al., (2016).


Goodkind et al., 2015.

LaFromboise & Malik, 2016.

Burrage et al., 2016; LaFromboise & Malik, 2016.

Rink et al., 2016; Wexler et al., 2015.

Brave Heart et al., 2012; Brave Heart & DuBruyn, 1998; Goodkind et al., 2015; LaFromboise & Malik, 2016; Rink et al., 2016; Friesen et al., 2015; HHS, 2010; Grayshield et al., 2015.
xcix Brave Heart et al., 2012.

\(^c\) Brave Heart et al., 2012; Goodkind et al., 2015.

\(^c_i\) Friesen et al., 2015.

\(^c_{ii}\) Salvador et al., 2016; Brave Heart et al., 2012.


\(^c_v\) Sahota & Kastelic, 2014.

\(^c_{vi}\) Sahota & Kastelic, 2014.

\(^c_{vii}\) Sahota & Kastelic, 2014.

\(^c_{viii}\) Gray, 2015.

\(^c_{ix}\) Kelley et al., 2015.

\(^c_{x}\) Sahota & Kastelic, 2014.

\(^c_{xi}\) Burrage et al., 2016; Sahota & Kastelic, 2014.

\(^c_{xii}\) Sahota & Kastelic, 2014.

\(^c_{xiii}\) McMahon et al., 2013.

\(^c_{xiv}\) Sahota & Kastelic, 2014.

\(^c_{xv}\) McMahon et al., 2013.

\(^c_{xvi}\) Burrage et al., 2016.

\(^c_{xvii}\) Gary et al., 2005; Sahota & Kastelic, 2014.

\(^c_{xviii}\) Goodkind et al., 2015.

\(^c_{xix}\) Burrage et al., 2016.

\(^c_{xx}\) Brave Heart et al., 2012; Burrage et al., 2016; Gray, 2015.

\(^c_{xxi}\) LaFromboise & Malik, 2016; Brave Heart et al., 2012; Kelley et al., 2015.

\(^c_{xxii}\) Sahota & Kastelic, 2014.

\(^c_{xxiii}\) Sahota & Kastelic, 2014.

\(^c_{xxiv}\) Burrage et al., 2016; Sahota & Kastelic, 2014.

\(^c_{xxv}\) Brave Heart et al., 2012; Goodkind et al., 2015.

\(^c_{xxvi}\) Sahota & Kastelic, 2014; HHS, 2010.

Montana Native Youth Suicide Reduction
Strategic Plan: Appendix E


Suicide Prevention Resource Center Applied Suicide Intervention Skills Training (http://www.sprc.org/resources-programs/applied-suicide-intervention-skills-training-asist)

LivingWorks Applied Suicide Intervention Skills Training (https://www.livingworks.net/programs/asist/)
safeTALK (http://www.sprc.org/resources-programs/suicide-alertness-everyone-safetalk)


SAMHSA Circles of Care (http://www.samhsa.gov/tribal-ttac/training-technical-assistance/circles-of-care)

SAMHSA Native Connections (http://www.samhsa.gov/native-connections)

Indian Health Service Methamphetamine and Suicide Prevention Initiative (https://www.ihs.gov/mspi/includes/themes/newihstheme/display_objects/documents/mspiallawards.pdf)

Demanding Results to End Native Youth Suicide: Hearing before the U.S. Senate Committee on Indian Affairs, 114th Cong., 1 (2015).


American Indian Life Skills Development/Zuni Life Skills Development (http://legacy.nreppadmin.net/ViewIntervention.aspx?id=81)


LaFromboise & Lewis, 2008.

Zero Suicide in Health and Behavioral Health Care (http://zerosuicide.sprc.org)

Quick Guide to Getting Started with Zero Suicide (http://zerosuicide.sprc.org/sites=zerosuicide.actionallianceforsuicideprevention.org/files/Quick%20Guide%20to%20Getting%20Started%20with%20Zero%20Suicide_0.pdf)
Appendix F. Insights Report on Native Youth Suicide Reduction
Insights Report on Native Youth Suicide Reduction
Introduction

This report highlights the information learned about implementing an effective strategic plan to address Native youth suicide in Montana. Information was gleaned from meetings and key informant interviews with Montana Native Youth Suicide Prevention coalition (Coalition) members. Members include community members, Native youth, tribal leaders, and tribal health experts in Montana. Specifically, this report aims to:

- Identify critical elements of consideration for a strategic plan to reduce suicide, and
- Share insights provided by Native youth to address suicide among peers.

Findings in this document pull from meeting transcripts, written responses, and phone conversations with Coalition members. Information received from coalition members was used to develop a comprehensive strategic plan to address and prevent suicide among Native youth in Montana.

Background

Montana Native Youth Suicide Prevention Coalition

The Montana Department of Public Health and Human Services contracted with Kauffman & Associates, Inc., to form the Coalition in August 2016 to address the high Native youth suicide rate in Montana and develop a strategic plan. Each Montana tribe and urban Indian health organization nominated two members of the community—one at-large member and one Native youth representative. The Coalition consists of 26 members, and three alternate members.

The Coalition convened for a 2-day workshop in Helena, MT, November 2 through 3, 2016, to discuss and offer solutions to address Native youth suicide in the state. The workshop was open to the public, and several Montana organizations sent representatives. The Montana State Children’s Mental Health Bureau accepted the Coalition’s invitation to attend the workshop, as well. Given the nature of the meeting, non-coalition attendees were invited to participate in the strategic planning process, allowing for full participation from tribes, urban Indian health organizations, and the state.

Helena Convening

The convening structure was designed to allow for members to have extensive and difficult discussions about suicide in Montana and share stories about their tribal communities. Given the sensitive nature of the topic, KAI hosted an opening gathering in Boulder, MT, to create an opportunity for members to meet each other. During the opening night, Lt. Governor Mike Cooney offered introductory words of encouragement to the members and stressed the importance of the
work ahead in developing a much-needed strategic plan. He reiterated the Governor’s commitment to addressing and reducing suicide.

Lt. Governor Cooney’s remarks set the tone of inspiration and hope for the evening as KAI led members through dinner and icebreaker activities. A deep connectedness was developed during the first night as personal stories were shared of the extreme mark suicide leaves upon survivors, families, communities, and tribes. Coalition members recognized that their work was difficult, but critical.

The opening night’s break-through discussions allowed for an equally connective introduction session among Coalition members, members of the public, and state representatives on the first day of the convening. The powerful messages that each attendee brought to the meeting was present during the strategic planning sessions. The coalition members were able to champion the difficult task of brainstorming and identifying solutions that work for Montana tribes and bridge communications with Montana state and local communities to address suicide among Native youth.

**Addressing Native Youth Suicide in Montana**

While Coalition members expressed doubt and skepticism about the State of Montana’s intent to sustain efforts in fulfilling the strategic plan, they were more hopeful that an effective plan is plausible if the right players are at the table during the plan’s development and implementation. The following insights were identified about effectively addressing Native youth suicide in Montana:

- Recognize culture- and practice-based interventions as being equal to evidence-based approaches. Coalition members sited that tribal traditions and practices are not necessarily documented within communities, labeled as treatment, or included in reports as tools used to address an issue.
- Implement Healing the Healer resources and support for program advocates. The level of pain and trauma in tribal communities is palpable and personal. People on the front lines who are personally connected to and invested in their work need Healing the Healer resources and support.
- Suicide prevention programs are often underfunded, and understaffed, which limits their reach to youth in need and their ability to network with programs outside of their communities. Moreover, programs offering the same services in different tribes and towns do not communicate with each other, creating a sense of isolation for the program leads. Connecting programs through a centralized portal will increase communication, prevent activity overlap, close outreach gaps to youth, and focus limited program funds.
- Coalition members identified several intervention programs that have been proven effective in their communities, including Question, Persuade, Refer (QPR); Training of Trainers (ToT) approaches; Applied Suicide Intervention Skills (ASIST); Services for Teens
At Risk (STAR); safeTALK; Mental Health First Aid; and school-based programs like the Good Behavior Game.

- Data collection sources need to be developed to capture accurate records of suicide among youth. Many tribal programs do not have the tools to collect community data, nor do they have immediate access to available data sets. Coalition members stressed a need for a streamlined system to share information across organizations and develop tools for programs to begin collecting their own data.

- Coalition members discussed the influential role medical coroners have in categorizing the cause of death and race in official documents, which have led to the underreporting of Native youth suicide rates.

- Coalition members further agreed that spirituality is diverse and tied to all aspects of Native culture through dance, language, songs, and other traditional practices. Spiritually is too complicated to condense into a curriculum for youth. Instead, spirituality should be integrated into their daily activities to ensure that the youth are engaged and connected with their culture. For example, spirituality can be incorporated through blessings before activities begin. Tribal communities will need to commit to small gestures like this to provide more positive connections between youth and their culture.

**Including the Native Youth Voice**

Coalition members unanimously agreed that the Native youth voice is imperative to successfully implement a strategic plan. Including Native youth is essential from the development stage, through to the planning and execution stages. Native youth need continual involvement well after a plan or program is in place, as well. During the Coalition’s convening, Native youth members voiced their opinions, recommendations, and visions for a strategic plan to provide hope for Native youth and provide them with a stronger sense of belonging to their culture:

- Create a safe space for Native youth in the schools and in the community. Youth require an environment where they can talk and share their stories with other youth or with an adult.
- Youth need to trust the schools. Tribes can train appropriate staff to respond to a diverse student body during emergencies or crises.
- Establish Native youth groups to allow youth to connect and engage with their peers during and after school.
- Increase Native youth’s access to cultural activities, like games, dances, and horses.
- Provide trauma education in public and tribal schools, like the STAR program.
- Create trauma-informed care centers in public and tribal schools and health facilities.
- Create an elder outreach campaign that welcomes youth to cultural activities or recognizes academic achievements.
- Establish youth-to-youth mentorship programs in public and tribal schools.

Youth coalition members stressed that youth need to feel wanted, valued, important, and supported by the community; when they feel welcomed it provides them with positive
connections to their culture. Effective communication and engagement by the community will go a long way to reduce their feelings of isolation, pain, and hopelessness.

Conclusion

These insights are inclusive of youth, family, community, tribal culture and spiritually, education, and key players. For this plan to have an impact, Coalition members emphasize the need to recognize, acknowledge, and honor Native culture and practices as being equally effective as western, mainstream academic approaches. The Coalition identified that Native youth have a role in reducing youth suicide among their peers and that youth need to be present during every phase of implementation from beginning to end. The Native youth voice is powerful and salient in calling out the challenges that thwart their peers most. These insights further call on all key players to commit to and genuinely fulfill their roles in implementing a strategic plan to effectively address the high Native youth suicide rate in the state of Montana.
Appendix G. Native Youth Suicide Reduction
Inventory of Funding Sources
Native Youth Suicide Reduction
Inventory of Funding Sources
Introduction

The Native Youth Suicide Reduction Funding Sources Inventory provides collected information about federal, tribal, state, and private resources that offer grants, training and technical assistance, or other resources for youth suicide reduction. The inventory provides the program name, a brief description of the opportunity, and where to find more information (usually online contact information, such as a URL or an email address). Many funding sources are specifically offered for tribes and tribal programs. The sections below describe federal, state, and private sources for funding and technical assistance with a separate table for each. In addition to grants, tribal communities can use resources provided by federal, state, and private organizations to develop the infrastructure in their communities. Many resources are available to the public for free.

Identifying funding opportunities—particularly funding streams that are sustainable over time—is a challenge for many tribal programs. For many Montana tribes, grants are the bedrock support for programs that offer youth suicide reduction activities. Many Montana tribes receive federal grants to create suicide reduction programs, like the Methamphetamine and Suicide Prevention Initiative (MSPI) through the Indian Health Service (IHS). Currently, seven Montana tribes use an MSPI grant to sustain activities in their tribal communities to address substance use disorders and suicide reduction.

Despite the numerous sources for grant funding, even programs where funding is earmarked exclusively for tribal communities, grant funding does not provide a long-term or sustainable solution for supporting suicide reduction activities. The grant process itself has drawbacks that make it prohibitive and discouraging for tribes, including the limited award amounts available even when applications are successful, the strict time limits that grant funding places on programs, and application processes that create competition among tribes and communities for limited resources. Grant funding is also limited in utility when tribes are not aware of funding opportunities or lack the resources to devote to lengthy application and reporting requirements.

Federal, state, and private grant and training opportunities will continue to be offered to tribal communities to reduce suicide, as long as funding is available, and tribes should make use of these resources, as is practical for their communities. But long-term program sustainability will require tribal communities to identify opportunities to integrate suicide reduction activities into existing program structures and the ongoing daily efforts of tribal health programs and tribal community services. When existing tribal and urban Indian program structures can integrate suicide reduction activities into their current work routine, Montana tribes will be in a more sustainable position.

This inventory offers a limited solution to funding and sustainability issues that exist for Montana tribes in their suicide reduction efforts. It lists federal, state, and private funding and technical assistance sources to raise awareness about available resources. Tribes are encouraged to explore
how the resources, technical assistance, and funding streams can be integrated into their own larger efforts toward youth suicide reduction.

Federal Resources and Funding

<table>
<thead>
<tr>
<th>Agency</th>
<th>Summary of Program or Resource</th>
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<tr>
<td><strong>Centers for Disease Control and Prevention (CDC)</strong></td>
<td><strong>Division of Violence Prevention</strong>&lt;br&gt;CDC's Division of Violence Prevention is committed to stopping violence, including suicide, before it begins. This program provides Training and Technical Assistance (TTA).&lt;br&gt;&lt;br&gt;<a href="https://www.cdc.gov/violenceprevention/">https://www.cdc.gov/violenceprevention/</a></td>
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<tr>
<td><strong>U.S. Department of Health and Human Services (HHS), Administration for Children &amp; Families</strong></td>
<td><strong>Administration for Native Americans (ANA) Social and Economic Development Strategies (SEDS)</strong>&lt;br&gt;ANA SEDS promotes social and economic self-sufficiency in communities. These competitive financial assistance grants support locally determined projects designed to reduce or eliminate community problems and achieve community goals.&lt;br&gt;&lt;br&gt;<a href="https://www.acf.hhs.gov/ana/programs/seds">https://www.acf.hhs.gov/ana/programs/seds</a></td>
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<tr>
<td>Agency</td>
<td>Summary of Program or Resource</td>
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| **ANA Language Preservation & Maintenance (P&M)** | ANA believes preserving language will strengthen a community’s culture. Use of Native language builds identity and encourages communities to move toward social unity and self-sufficiency. P&M provides funding and training and technical assistance.  
[http://www.acf.hhs.gov/ana](http://www.acf.hhs.gov/ana) |
| **ANA Native American P&M - Esther Martinez Immersion (EMI)** | ANA P&M EMI provides opportunities to assess, plan, develop, and implement projects that strengthen the vitality of Native languages. This grant was created after Congress passed the Esther Martinez Native American Languages Preservation Act to enact immersion and restoration programs. ANA want applicants to involve elders and other community members in project activities.  
[http://www.acf.hhs.gov/ana](http://www.acf.hhs.gov/ana) |
| **ANA Sustainable Employment and Economic Development Strategies (SEEDS)** | ANA supports economic development in Native communities through the provision of discretionary grants to tribal governments and Native-serving nonprofits to support the creation of employment opportunities, professional training and skill development, entrepreneurial activities, and the sustainability of tribal businesses.  
[http://www.acf.hhs.gov/ana](http://www.acf.hhs.gov/ana) |
| **ANA Native Language Community Coordination Demonstration Project (NLCC)** | The NLCC addresses key drivers of program effectiveness: strong community ties, integrated language and educational services, support services and interventions, collaborations, and leaders and champions.  
[http://www.acf.hhs.gov/ana](http://www.acf.hhs.gov/ana) |
<p>| <strong>Regional Partnership Grants to Increase the Well-Being of, and to Improve the Permanency Outcomes for, Children Affected by Substance Abuse in AI/AN Communities</strong> | The goal of the program, services, and activities supported by these funds is to improve the well-being of children and families affected by parental substance misuse in AI/AN communities. |</p>
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<tr>
<th>Agency</th>
<th>Summary of Program or Resource</th>
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<tr>
<td><strong>National Quality Improvement Center (QIC) for Preventive Services and Interventions in Indian Country</strong>&lt;br&gt;The objectives of the QIC are to: (1) promote awareness and the use of culturally relevant child maltreatment prevention and interventions services supported by practice-based evidence in tribal child welfare systems, (2) improve holistic services for children and families who have experienced or are at risk of child abuse or neglect, and (3) disseminate findings and support knowledge transfer from the QIC projects to the field. <strong><a href="https://ami.grantsolutions.gov/index.cfm?switch=foa&amp;fon=HHS-2017-ACF-ACYF-CA-1234">https://ami.grantsolutions.gov/index.cfm?switch=foa&amp;fon=HHS-2017-ACF-ACYF-CA-1234</a></strong></td>
<td><strong><a href="http://www.grants.gov/web/grants/view-opportunity.html?oppId=288214">http://www.grants.gov/web/grants/view-opportunity.html?oppId=288214</a></strong></td>
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<tr>
<td><strong>U.S. Department of Housing and Urban Development (HUD)</strong></td>
<td><strong>NAHASDA</strong>&lt;br&gt;The Native American Housing Assistance and Self Determination Act of 1996 (NAHASDA) reorganized the system of housing assistance provided to Native Americans through HUD by eliminating several separate programs of assistance and replacing them with a block grant program. <strong><a href="http://portal.hud.gov/hudportal/HUD?src=/program_offices/public_indian_housing/ih/codetalk/nahasda">http://portal.hud.gov/hudportal/HUD?src=/program_offices/public_indian_housing/ih/codetalk/nahasda</a></strong></td>
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<tr>
<td><strong>U.S. Department of Justice (DOJ)</strong></td>
<td><strong>Coordinated Tribal Assistance Solicitation (CTAS)</strong>&lt;br&gt;CTAS grants provide more than $102 million to enhance law enforcement practices and sustain crime prevention and intervention efforts in nine areas, including public safety and community policing, justice systems planning, alcohol and substance abuse, corrections and correctional alternatives, violence against women, juvenile justice, and tribal youth programs. The funding under this grant is up to $4,000,000. <strong><a href="mailto:tribalgrants@usdoj.gov">tribalgrants@usdoj.gov</a></strong> <strong><a href="https://www.justice.gov/tribal/grants">https://www.justice.gov/tribal/grants</a></strong></td>
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<tr>
<td><strong>HHS, Indian Health Service (IHS)</strong></td>
<td><strong>The Methamphetamine and Suicide Prevention Initiative (MSPI)</strong>&lt;br&gt;MSPI offers evaluation training, technical assistance on grant management, and information and guidance on best practices focused on culture, suicide prevention, and youth. <strong><a href="https://www.ihs.gov/mspi">https://www.ihs.gov/mspi</a></strong></td>
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<td>Agency</td>
<td>Summary of Program or Resource</td>
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| HHS, National Institutes of Health         | **safeTALK**  
safeTALK is a training designed for anyone age 15 years or older. It stresses suicide alertness and helps participants challenge the taboos that prevent people from talking openly about suicide. safeTALK works to combat societal beliefs that can cause caring people to miss, dismiss, or avoid signs of suicide.  
[https://www.livingworks.net/programs/safetalk](https://www.livingworks.net/programs/safetalk)                                                                                                                                         |
| HHS, Substance Abuse and Mental Health Services Administration (SAMHSA) | **Native American Research Centers of Health (NARCH)**  
The NARCH program supports research and career enhancement to meet the health needs of AI/AN communities and the scientists conducting research on the health needs of these communities. Funding and training and technical assistance is available up to 4 years.  
|                                            | **Circles of Care**  
The Circles of Care grant program provides tribal and urban Indian communities with tools and resources to design holistic, community-based systems of care to support mental health and wellness in tribal and urban Indian communities. Circles of Care focuses on building mental health systems. Each grant must be designed to increase access to and capacity of mental health services for children, youth, and families. Funding and training and technical assistance is available for up to $418,000 for 3 years.  
|                                            | **Native Connections**  
Native Connections offers 5-year SAMHSA-funded grants to AI/AN communities to identify and address behavioral health needs using sustainable strategies. The program seeks to prevent and reduce suicide and substance misuse with Native youth (up to the age of 24) while promoting mental health and addressing the impact these issues have on Native communities, using a collaborative, inter-agency public health approach. Funding and training and technical assistance is available up to 5 years.  


<table>
<thead>
<tr>
<th>Program Description</th>
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<tbody>
<tr>
<td><strong>Montana Native Youth Suicide Reduction Strategic Plan</strong></td>
<td></td>
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<tr>
<td><strong>Systems of Care (SOC)</strong></td>
<td><a href="https://www.samhsa.gov/grants/grant-announcements/sm-16-009">https://www.samhsa.gov/grants/grant-announcements/sm-16-009</a></td>
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<tr>
<td>SOC assists youth and families in developing healthy routines at home, school, and</td>
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<td>in the community. The program is aimed to address behavioral health outcomes for</td>
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<td>children and youth with critical emotional disturbances. SOC increase access to</td>
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<td>mental health services with systemic changes in policy, finance, support services,</td>
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<tr>
<td>training and technical assistance and workforce development.</td>
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<tr>
<td><strong>Garrett Lee Smith (GLS) State/Tribal Suicide Prevention Programs</strong></td>
<td><a href="https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3107991/">https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3107991/</a></td>
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<tr>
<td>The GLS grant was created to support states and tribes (including Alaska villages</td>
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<td>and urban Indian organizations) in developing and implementing statewide or</td>
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<td>tribal youth suicide prevention and early intervention strategies grounded in</td>
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<td>public or private collaboration.</td>
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<tr>
<td><strong>Strategic Prevention Framework Partnerships for Success (SPF-PFS)</strong></td>
<td><a href="https://www.samhsa.gov/grants/grant-announcements/sp-16-003">https://www.samhsa.gov/grants/grant-announcements/sp-16-003</a></td>
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<tr>
<td>SPF-PFS works to prevent underage drinking among 12- to 20-year-olds and</td>
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<td>prescription drug misuse and abuse for 12- to 25-year-olds.</td>
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<td>**Adult Tribal Healing to Wellness Courts and Juvenile Treatment Drug Courts</td>
<td><a href="https://www.samhsa.gov/grants/grant-announcements/ti-16-009">https://www.samhsa.gov/grants/grant-announcements/ti-16-009</a></td>
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<tr>
<td>Program**</td>
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<tr>
<td>This program expands substance misuse treatment services for alcohol and drugs</td>
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<td>to defendants and/or offenders.</td>
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<tr>
<td><strong>Residential Treatment for Pregnant and Postpartum Woman</strong></td>
<td><a href="https://www.samhsa.gov/grants/grant-announcements/ti-14-005">https://www.samhsa.gov/grants/grant-announcements/ti-14-005</a></td>
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<tr>
<td>This program expands access to residential substance misuse treatment, prevention,</td>
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<td>and recovery services qualifying woman 18 years old and over.</td>
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<tr>
<td><strong>Drug-free Communities (DFC) Support Grant Program</strong></td>
<td><a href="https://www.samhsa.gov/grants/grant-announcements/sp-16-001">https://www.samhsa.gov/grants/grant-announcements/sp-16-001</a></td>
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<tr>
<td>An office partnership with SAMHSA and the Office of National Drug Control Policy</td>
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<tr>
<td>(ONDCP), SAMHSA manages the DFC grant funds, while ONDCP provides the funding</td>
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<tr>
<td>and oversight. The goal is to strengthen community collaboration, strengthen</td>
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<td>public and private agencies, and reduce substance abuse among youth.</td>
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<td><strong>Project Launch</strong></td>
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<tr>
<td>Project LAUNCH (Linking Actions for Unmet Needs in Children’s Health) promotes coordination across child-serving systems, builds infrastructure, and increases access to high-quality prevention and wellness for children and their families.</td>
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<td><a href="http://www.healthysafechildren.org/grantee/project-launch">http://www.healthysafechildren.org/grantee/project-launch</a></td>
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<tr>
<th><strong>Campus Suicide Prevention Program</strong></th>
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<tr>
<td>This program aims to prevent suicide in higher education institutions, and improve services for students with mental and substance use disorders.</td>
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<tr>
<th><strong>Tribal Training and Technical Assistance Center (Tribal TTA Center)</strong></th>
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<tbody>
<tr>
<td>The Tribal TTA Center provides TTA on mental and substance use disorders, suicide prevention, and mental health promotion.</td>
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<tr>
<th><strong>Tribal TTA Center – Intensive TTA</strong></th>
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<tr>
<td>The goal of Intensive TTA is to help communities build their capacity to address and prevent mental and substance use disorders and suicide, and to promote mental health. The Tribal TTA Center provides TTA that is easily accessible, culturally appropriate, and shows awareness of the complexities facing AI/AN communities.</td>
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<tr>
<th><strong>Tribal TTA Center – Broad TTA</strong></th>
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<tbody>
<tr>
<td>Broad TTA is available through the Tribal TTA Center for all federally recognized AI/AN tribes, other tribal nations, and rural and urban organizations that serve Native communities. The audience for Broad TTA also includes tribes developing Tribal Action Plans under the Indian Alcohol and Substance Abuse Act of the Tribal Law and Order Act Amendments of 2010.</td>
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<tr>
<th><strong>Tribal TTA Center – Focused TTA</strong></th>
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<tr>
<td>The audience for Focused TTA are SAMHSA tribal grantees. TTA helps increase knowledge, build community capacity, and enhance</td>
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### Agency

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<tr>
<th>Summary of Program or Resource</th>
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<td>systems. The Tribal TTA Center also coordinates with other TTA programs that serve SAMHSA tribal grantees. <a href="http://www.samhsa.gov/tribal-ttac/training-technical-assistance/focused">http://www.samhsa.gov/tribal-ttac/training-technical-assistance/focused</a></td>
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**Tribal Action Plan (TAP)**

The Indian Alcohol and Substance Abuse Prevention and Treatment Act of 1986, as amended by the Tribal Law and Order Act of 2010, requires the Office of Indian Alcohol and Substance Abuse to work with other federal agencies and offices that oversee federally recognized tribes in developing a TAP. The TAP coordinates resources and programs to help tribes achieve their goals for preventing and treating substance use disorders.

[http://www.samhsa.gov/tloa/tap](http://www.samhsa.gov/tloa/tap)

**Treatment Improvement Protocols (TIPS)**

The TIPs series developed by the Center for Substance Abuse Treatment provides detailed guidelines on best practices aimed at preventing and treating substance misuse and mental health disorders.


**Crisis Counseling Assistance & Training Program**

The CCP is a supplemental assistance program available to the United States and its territories. The Center for Mental Health Services, Emergency Mental Health and Traumatic Stress Services Branch works with FEMA through an interagency agreement to provide technical assistance, consultation, and training for state and local mental health personnel; grant administration; and program oversight.

[https://www.fema.gov/recovery-directorate/crisis-counseling-assistance-training-program#2](https://www.fema.gov/recovery-directorate/crisis-counseling-assistance-training-program#2)

**My Brother's Keeper Alliance**

President Obama launched the My Brother’s Keeper initiative to address persistent opportunity gaps faced by boys and young men of color and to ensure that all young people can reach their full potential. Through this initiative, the Administration is joining with cities and towns, businesses, and foundations that are taking important steps to connect young people to mentoring, support...
## Montana Native Youth Suicide Reduction

### Strategic Plan: Appendix G

#### Agency

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<td>networks, and the skills they need to find a good job or go to college and work their way into the middle class.</td>
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<td><a href="https://www.whitehouse.gov/my-brothers-keeper#">https://www.whitehouse.gov/my-brothers-keeper#</a></td>
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<td><a href="http://www.mbkalliance.org/contact-us/">http://www.mbkalliance.org/contact-us/</a></td>
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#### State Resources and Funding

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<th>Agency</th>
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| Montana Office of Public Instruction       | **Montana Suicide Awareness and Prevention Training Act**  
The Montana Office of Public Instruction provides vision, advocacy, support, and leadership for schools and communities to ensure that all students meet today's challenges and tomorrow's opportunities. |
|                                             | [http://opi.mt.gov/Programs/HealthTopics/SuicideAware.html](http://opi.mt.gov/Programs/HealthTopics/SuicideAware.html)                                                                                                          |
| Montana State Department of Public Health and Human Service (DPHHS) | **Montana DPHHS** provides suicide prevention information and resources on its website.                                                                                                                                 |
|                                             | [http://dphhs.mt.gov/amdd/Suicide](http://dphhs.mt.gov/amdd/Suicide)                                                                                                                                                         |
| Montana State University                    | Suicide prevention is a major focus on the **Montana State University** campus. Suicide is the second leading cause of death among college students nationwide. MSU has a team of psychologists, counselors, faculty, staff, and student leaders working to protect the MSU community from the devastating impact of suicide. The MSU website provides a summary of crisis and counseling resources, as well as training and prevention options. |
|                                             | [http://www.montana.edu/suicide-prevention/](http://www.montana.edu/suicide-prevention/)                                                                                                                                       |
| University of Montana                       | **National Native Children's Trauma Center (NNCTC)**  
NNCTC collaborates with IHS and other providers in tribal communities across the country to use evidence-based, culturally appropriate, trauma-informed interventions for AI/AN children, youth, and military families who experience disproportionate violence, grief, and/or poverty and childhood, historical, and/or intergenerational trauma. NNCTC serves as a national leader in trauma intervention training and workforce development. |


### Private Resources and Funding

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<tr>
<td><strong>Action Alliance for Suicide Prevention (AASP)</strong></td>
<td>The AASP works to advance the National Strategy for Suicide Prevention (NSSP) by championing suicide prevention as a national priority, catalyzing efforts to implement high priority objectives of the NSSP, and cultivating the resources needed to sustain progress. <a href="http://actionallianceforsuicideprevention.org/home">http://actionallianceforsuicideprevention.org/home</a></td>
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<td><strong>The American Association of Suicidology</strong></td>
<td>The American Association of Suicidology provides resources, including a Youth Suicide Fact Sheet and training for suicide prevention volunteers and professionals. <a href="http://www.suicidology.org/">http://www.suicidology.org/</a></td>
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<td><strong>American Foundation for Suicide Prevention (AFSP)</strong></td>
<td><strong>AFSP Research Grants</strong>&lt;br&gt;AFSP grants support studies that will increase our understanding of suicide or test treatments and other interventions that save lives. There are six categories of Innovation Grants and Focus Grants. Funding and training and technical assistance is available for up to $500,000 per year for 3 years. <a href="https://afsp.org/our-work/research/grant-information/">https://afsp.org/our-work/research/grant-information/</a> <strong>AFSP – Montana Chapter</strong>&lt;br&gt;The AFSP – Montana Chapter works to eliminate the loss of life from suicide by: delivering innovative prevention programs, educating the public about risk factors and warning signs, raising funds for suicide research and programs, and reaching out to those individuals who have lost someone to suicide. <a href="https://afsp.org/chapter/afsp-montana/">https://afsp.org/chapter/afsp-montana/</a> <strong>American Indian Life Skills (AILS)</strong>&lt;br&gt;Developed from the Zuni Life Skills Development Program, the AILS program framework focuses on seven main themes: (1) building self-esteem, (2) identifying emotions and stress, (3) increasing communication and problem-solving skills, (4) recognizing self-destructive behavior and finding ways to eliminate it, (5) learning...</td>
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<td><strong>Aspen Institute</strong></td>
<td><strong>Center for Native American Youth (CNAY)</strong>&lt;br&gt;CNAY is dedicated to improving the health, safety, and overall well-being of Native American youth through communication, policy development, and advocacy.&lt;br&gt;<a href="http://www.cnay.org/">http://www.cnay.org/</a></td>
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<td><strong>The Jason Foundation (JFI)</strong></td>
<td><strong>JFI</strong> is dedicated to the prevention of the “Silent Epidemic” of youth suicide through educational and awareness programs that equip young people, educators, youth workers, and parents with tools and resources to help identify and assist at-risk youth.&lt;br&gt;<a href="http://jasonfoundation.com/get-involved/parent/parent-and-community-seminar/">http://jasonfoundation.com/get-involved/parent/parent-and-community-seminar/</a></td>
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<td><strong>Living Works</strong></td>
<td><strong>Applied Suicide Intervention Skills Training (ASIST)</strong>&lt;br&gt;ASIST is designed for anyone age 16 years or older. The 2-day training targets everyday individuals as family and friends are often the first to identify persons at risk for suicide. These first responders often lack the skills and knowledge to respond effectively. ASIST is based on the principle that “everyone can make a difference in preventing suicide.” The program provides training in suicide first aid, focusing on identifying persons at risk, helping them stay safe, seeking further help, and following up.&lt;br&gt;<a href="https://www.livingworks.net/programs/asist/">https://www.livingworks.net/programs/asist/</a></td>
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<td><strong>National Alliance on Mental Illness (NAMI)</strong></td>
<td><strong>Montana Suicide Prevention Program</strong>&lt;br&gt;The NAMI Montana chapter is part of the nation's largest grassroots organization for people with mental illnesses and their families.&lt;br&gt;<a href="http://www.namimt.org/stop-suicide-save-a-life.html">http://www.namimt.org/stop-suicide-save-a-life.html</a></td>
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<td><strong>One Sky Center</strong></td>
<td><strong>American Indian Community Suicide Prevention Assessment Tool</strong>&lt;br&gt;This tool aims to improve the prevention and treatment of substance misuse and mental health disorders across Indian Country.&lt;br&gt;<a href="http://www.oneskycenter.org">http://www.oneskycenter.org</a></td>
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<td><strong>QPR Institute</strong></td>
<td><strong>Question. Persuade. Refer (QPR) Gatekeeper Training</strong>&lt;br&gt;QPR is designed for use by many different types of people in a given community. QPR trains people to serve as gatekeepers to be able to recognize the signs of suicide and direct someone in crisis to proper sources of care. Anyone can be a gatekeeper, and specialized training is available for people in specific roles, like school health workers.&lt;br&gt;<a href="https://www.qprinstitute.com/">https://www.qprinstitute.com/</a></td>
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<td><strong>Rocky Mountain Tribal Leadership Council</strong></td>
<td><strong>Tribal Prevention Initiative (TiPI)</strong>&lt;br&gt;The TiPI is a substance misuse prevention program for youth, ages 12 to 20, and their families. The TiPi expands current prevention activities to further reduce underage drinking and promote a holistic wellness movement. The TiPI further prevents underage drinking among reservation youth by strengthening the tradition of wellness through tribal-specific programs.&lt;br&gt;<a href="https://www.rmtlc.org/programs/tribal-prevention-initiative-tipi/">https://www.rmtlc.org/programs/tribal-prevention-initiative-tipi/</a></td>
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<td><strong>Suicide Prevention Resource Center</strong></td>
<td><strong>The Suicide Prevention Resource Center (SPRC)</strong> can be used to find articles, tools, fact sheets, and reports developed by SPRC and other suicide prevention organizations and experts.&lt;br&gt;<a href="http://www.sprc.org/resources-programs/building-evaluation-capacity-local-programs-serving-american-indianalaska-na">http://www.sprc.org/resources-programs/building-evaluation-capacity-local-programs-serving-american-indianalaska-na</a></td>
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<td><strong>Wellness Recovery Action Plan (WRAP)</strong></td>
<td><strong>WRAP</strong> is a self-designed prevention and wellness tool.&lt;br&gt;<a href="http://mentalhealthrecovery.com/">http://mentalhealthrecovery.com/</a></td>
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<tr>
<td><strong>Yellow Ribbon Suicide Prevention Program®</strong></td>
<td><strong>The Yellow Ribbon Suicide Prevention Program®</strong> is dedicated to preventing suicide and attempts by making suicide prevention accessible and removing barriers. The program helps empower individuals and communities through leadership, awareness, and education by collaborating and partnering with support networks to</td>
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<td>reduce stigma and help save lives. This resource requires membership to access training materials.</td>
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<td>Zero Suicide</td>
<td><strong>Zero Suicide</strong> approaches suicide prevention as a core responsibility of the health care system that requires the attention and direct effort of entire health systems, rather than relying on individual efforts to evoke change.</td>
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<td><a href="http://www.zerosuicide.com">www.zerosuicide.com</a></td>
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